

Desired Outcome

- Understanding of the unique situation Malden is in as compared to similar communities
- Recognition that this isn't an 'us versus them' but rather a challenge that we need to come together to address

Gateway Cities & Education

- Well served by updates to the foundation budget formulas
 - Provides a more accurate approach to the cost of educating diverse student populations
- Continues to utilize the same formula for cost sharing of the updated foundation budget
 - Out of scope for Student Opportunity Act
 - Ability to pay driven by two factors; Equalized Value and Total Income
- This simplistic formula leaves similar communities in a vastly different positions financially

Three Key Terms

REQUIRED NET SCHOOL SPENDING (NSS)

An amount calculated annually by DESE that Malden must spend on education costs; includes direct costs, indirect costs, charter and voke tuitions etc. Does NOT include amounts spent on capital related costs (school building etc)

REQUIRED CONTRIBUTION

The portion of NSS that Malden is responsible for funding in the current year.

Calculated by DESE for each city/town using EQV and Income factors

TARGET CONTRIBUTION

The portion of NSS that the DESE formulas determine Malden SHOULD be able to fund; The formulas are designed to increment toward this number over time

Expected Local Contribution

Disconnected from the True Ability to Pay

| Expected Funding IS Tied to only Two Factors | Expected Funding Has No Connection To |
|--|---------------------------------------|
| Total Combined Income of Residents | ACTUAL Revenues of the City or Town |
| Total EQV (equalized value) | Population Being Served |
| | |

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Comparisons-Two Key Metrics

Required & Target Contributions as a % of Available Revenue

Required/target contribution as a % of Tax
 Revenue + Local Receipts + Non-Education State
 Aid

Remaining Per Capital Approach

- With limited exceptions, the population being served drives the cost of services
- Funds remaining after required education funding/population being served

24 In Tax Revenue as a % of Value

FY2024 Data

| | | | | | Override Capacity as a % | | | Tax Levy as % of |
|--------------|-----|-----------------|----|---------------|--------------------------|------|-------------------|------------------|
| Municipality | Max | imum Levy Limit | T | otal Tax Levy | of Levy Ceiling | Tota | al Assessed Value | Assessed Value |
| Barnstable | \$ | 145,996,544 | \$ | 145,242,793 | 77% | \$ | 24,524,518,817 | 0.590% |
| Revere | \$ | 113,715,482 | \$ | 113,707,377 | 59% | \$ | 10,994,858,679 | 1.030% |
| Malden | \$ | 109,325,449 | \$ | 109,264,402 | 58% | \$ | 10,505,789,000 | 1.040% |
| Peabody | \$ | 140,873,454 | \$ | 122,510,800 | 51% | \$ | 11,386,051,494 | 1.080% |
| Lawrence | \$ | 97,589,770 | \$ | 84,455,743 | 49% | \$ | 7,629,261,062 | 1.110% |
| Lynn | \$ | 161,187,834 | \$ | 161,151,604 | 54% | \$ | 13,975,076,000 | 1.150% |
| Haverhill | \$ | 129,566,432 | \$ | 123,093,875 | 51% | \$ | 10,497,584,042 | 1.170% |
| Methuen | \$ | 108,991,277 | \$ | 108,331,374 | 52% | \$ | 9,028,341,715 | 1.200% |
| Quincy | \$ | 328,215,357 | \$ | 290,892,948 | 42% | \$ | 22,680,112,532 | 1.280% |
| Lowell | \$ | 184,920,460 | \$ | 172,422,044 | 43% | \$ | 12,957,100,095 | 1.330% |
| Salem | \$ | 125,749,807 | \$ | 117,433,650 | 42% | \$ | 8,675,689,947 | 1.350% |
| Attleboro | \$ | 96,628,164 | \$ | 96,612,078 | 50% | \$ | 7,086,432,072 | 1.360% |
| Brockton | \$ | 173,245,070 | \$ | 173,187,607 | 45% | \$ | 12,601,493,444 | 1.370% |
| Chelsea | \$ | 79,219,207 | \$ | 79,155,027 | 45% | \$ | 5,778,945,892 | 1.370% |
| Everett | \$ | 172,197,362 | \$ | 110,509,989 | 15% | \$ | 8,057,645,573 | 1.370% |
| Fall River | \$ | 135,767,827 | \$ | 133,158,722 | 46% | \$ | 9,734,326,731 | 1.370% |
| Taunton | \$ | 128,129,090 | \$ | 128,107,901 | 44% | \$ | 9,114,552,753 | 1.410% |
| New Bedford | \$ | 157,307,008 | \$ | 152,551,213 | 40% | \$ | 10,574,289,999 | 1.440% |
| Leominster | \$ | 93,446,959 | \$ | 87,031,610 | 38% | \$ | 5,998,043,425 | 1.450% |
| Fitchburg | \$ | 65,395,698 | \$ | 65,387,686 | 41% | \$ | 4,415,103,714 | 1.480% |
| Worcester | \$ | 405,536,919 | \$ | 381,789,495 | 27% | \$ | 22,228,700,212 | 1.720% |
| Chicopee | \$ | 110,483,923 | \$ | 101,680,517 | 21% | \$ | 5,598,542,263 | 1.820% |
| Westfield | \$ | 97,398,336 | \$ | 88,367,933 | 18% | \$ | 4,729,795,432 | 1.870% |
| Springfield | \$ | 265,112,017 | \$ | 256,048,299 | 15% | \$ | 12,548,427,300 | 2.040% |
| Pittsfield | \$ | 109,992,764 | \$ | 109,166,941 | 9% | \$ | 4,822,885,672 | 2.260% |
| Holyoke | \$ | 64,786,904 | \$ | 63,087,897 | 2% | \$ | 2,651,077,152 | 2.380% |
| | | | | | | | | |

Required/Target Contrib. As a % of Available Revenue (FY23 Data)

| City/Town | Required Local Contribution as | Target Local Contribution as % |
|-----------------|--|--------------------------------|
| | % of Avail Revenue | of Avail Revenue |
| Malden | 35.76% | 43.82% |
| Peabody | 35.41% | 41.86% |
| Attleboro | 34.92% | 36.71% |
| Quincy | 33.10% | 36.05% |
| Methuen | 32.13% | 37.30% |
| Barnstable | 31.57% | 36.35% |
| Leominster | 31.03% | 33.22% |
| Haverhill | 30.62% | 37.92% |
| Lynn | 27.86% | 33.72% |
| Revere | 27.72% | 34.95% |
| Salem | 27.26% | 32.13% |
| Westfield | 26.58% | 27.95% |
| Average Gateway | 24.37% | 29.98% |
| Worcester | 24.16% | 26.75% |
| Pittsfield | 23.99% | 25.51% |
| Brockton | 23.97% | 30.86% |
| Everett | 23.67% | 26.19% |
| Taunton | 22.71% | 26.47% |
| Lowell | 22.42% | 28.97% |
| Fitchburg | 22.28% | 26.83% |
| Chicopee | 20.53% | 21.78% |
| Fall River | 19.44% | 26.44% |
| Chelsea | 17.01% | 23.64% |
| New Bedford | 15.28% | 24.15% |
| Holyoke | 13.45% | 22.85% |
| Springfield | 12.00% | 19.87% |
| Lawrence | 9.53% | 31.25% |
| | The state of the s | |

Gateway Community Rankings Available Per Capita (FY23 Data)

| City/Town | Required Local | Remaining Funds Per | Target Local | Remaining Funds Per | |
|-----------------|----------------|---------------------|--------------|---------------------|--|
| | | Capita | Capita | | |
| Lawrence | \$ | 1,395 | \$ | 1,060 | |
| Malden | \$ | 1,418 | \$ | 1,240 | |
| Lynn | \$ | 1,485 | \$ | 1,364 | |
| Brockton | \$ | 1,570 | \$ | 1,427 | |
| Haverhill | \$ | 1,595 | \$ | 1,427 | |
| Fall River | \$ | 1,603 | \$ | 1,464 | |
| Attleboro | \$ | 1,661 | \$ | 1,615 | |
| Methuen | \$ | 1,709 | \$ | 1,578 | |
| Leominster | \$ | 1,713 | \$ | 1,658 | |
| Fitchburg | \$ | 1,720 | \$ | 1,619 | |
| Lowell | \$ | 1,727 | \$ | 1,582 | |
| Worcester | \$ | 1,743 | \$ | 1,683 | |
| Peabody | \$ | 1,781 | \$ | 1,603 | |
| Revere | \$ | 1,810 | \$ | 1,629 | |
| Average Gateway | \$ | 1,867 | \$ | 1,729 | |
| New Bedford | \$ | 1,884 | \$ | 1,687 | |
| Holyoke | \$ | 2,009 | \$ | 1,791 | |
| Westfield | \$ | 2,055 | \$ | 2,017 | |
| Springfield | \$ | 2,119 | \$ | 1,930 | |
| Pittsfield | \$ | 2,213 | \$ | 2,168 | |
| Quincy | \$ | 2,227 | \$ | 2,129 | |
| Chicopee | \$ | 2,252 | \$ | 2,217 | |
| Taunton | \$ | 2,290 | \$ | 2,179 | |
| Salem | \$ | 2,367 | \$ | 2,208 | |
| Barnstable | \$ | 2,487 | \$ | 2,313 | |
| Everett | \$ | 2,553 | \$ | 2,469 | |
| Chelsea | \$ | 2,570 | \$ | 2,365 | |

Putting it in Perspective

If Malden simply had the average of all Gateway cities 'leftover' to provide other government services, we would have \$30 Million additional over what we have today to provide local services and fund education beyond NSS

FY2023 Comparisons (Last completed fiscal year)

| | Malden | Revere | Everett | Chelsea | Salem |
|--------------------------|---------------|---------------|---------------|---------------|---------------|
| Population | 65,074 | 59,075 | 48,557 | 38,889 | 44,819 |
| Enrollment | 6,803 | 7,735 | 7,437 | 7,089 | 4,139 |
| Available Revenue | \$143,666,285 | \$147,955,477 | \$162,399,855 | \$120,432,559 | \$145,815,256 |
| Required Contribution | \$51,377,517 | \$41,009,518 | \$38,446,657 | \$20,484,593 | \$39,750,153 |
| Target Contribution | \$62,961,000 | \$51,712,000 | \$42,532,000 | \$28,466,000 | \$46,845,000 |

Changes from FY20 to FY25

Analysis using FY20 as a baseline as that's prior to the start of the SOA implementation.

| | Malden | Revere | Everett | Lynn | Chelsea |
|--|--------------|--------------|--------------|---------------|--------------|
| Increase in Chapter 70 Aid | \$12,608,000 | \$32,373,000 | \$42,867,000 | \$101,315,000 | \$41,309,000 |
| Increase in Required Local Contribution | \$14,655,000 | \$14,234,000 | \$13,122,000 | \$12,234,000 | \$5,181,000 |

FY25 Budget Highlights

- FY24 budget projected \$4.6 million increase in taxes, local fees and unrestricted aid TOTAL over FY23
- FY24 budget used \$5.6 million in one-time funds to balance
 - \$3.0 million in free cash to fund general fund budget
 - \$2.6 million in ARPA funds to fund required school contribution
- FY25 health costs: Recommended 18.5% increase
 - \$4.2 million Increase
 - Currently analyzing the Trust to look for ways to reduce this
- Pension schedule scheduled to increase \$702k
- Voke building project increase \$440,000
- Labor/Union contract costs escalating beyond historical rates

It Will Get Worse

| 21) Shortfall from target local share (10 - 15) | 12,161,858 |
|---|------------|
| 22) Shortfall percentage (11 - 16) | 9.67% |
| 23) Added increment toward target (13 x 1% or 2%)* | 1,122,236 |
| *1% if shortfall is between 2.5% and 7.5%; 2% if shortfall > 7.5% | |
| 24) Special increment toward 82.5% target** | 0 |
| **if combined effort yield > 175% foundation | |
| Combined effort yield as % of foundation | |
| 25) Shortfall from target after adding increments (10 - 15 - 23 - 24) | 11,039,622 |
| 26) FY25 required local contribution (15 + 23 + 24) | 59,663,667 |
| 27) Contribution as percentage of foundation (26 / 8) | 47.46% |

Takeaways

- The revised Foundation Budget formula does an excellent job of creating a more level playing field so that ALL students are afforded a quality education...however
- The required local contribution formula penalizes density and communities with a lower tax rate even when at the levy limit
- The cost sharing formula leaves a small number of the most diverse communities struggling to fund education at the required level and with insufficient resources to deliver basic 'other' local services