# Malden Public Schools Budget Sub-Committee Meeting

Monday, February 11, 2024



# Budget Collaborative Readiness Meetings



### **Process to get our FY 2025 Budget Ready**

- Individual Meetings with Principals
- Individual Meetings with Directors
- Budget and Schedule based on Students Needs
  - > Phases
  - DESE Time on Learning
  - > Projected Enrollment
  - > DESE mandated ESL Minutes
  - DESE Students With Disabilities services
  - General Education
- Budget Request forms
- ♦ Q & A



### Malden Public Schools: Mission & Vision

### **Mission**

Malden Public Schools, in partnership with families and our diverse community, is committed to providing a welcoming and inclusive environment for all students to cultivate a lifelong joy of learning, achieve their academic potential, and engage as compassionate global citizens.

"We believe all children can meet challenging expectations through a partnership among home, school, and community."

### **Vision**

Malden Public Schools students will develop the skills, knowledge, and character necessary to become informed, compassionate, and engaged members of a diverse local community.

#### **CORE Values**

**Equity** · **Integrity** · **Resilience** · **Respect** 

### FY25 Budget Process and who is involved

- The budget is a collaborative process involving Principals, Directors, Assistant Superintendents, and Superintendent.
- Budget templates have been sent out to Principals and Directors to start thinking of needs for the new school year. Individual meetings with Principals and Directors will be set up in the coming weeks
- In February 2024, we asked each principal to review student enrollment projections, a cademic needs, program matic needs, staffing, and supports needed for their buildings.



### Budget Process and who is involved

- The budget process a lways involves Principals as most decisions are building based.
- The programmatic changes and enrollment changes are also conducted in collaboration with all school leaders.
- Everything is student-centered while keeping within the confines of the budget,
   Massachusetts Department of Elementary and Secondary Education (DESE)
   requirements, and with all the collective bargaining agreements.



### Pre-Budget Meetings

#### Introduction

This document is a compilation of guidance from various district teams that has been created to support school leaders as we develop effective budgets for FY25.

Budget development happens across three distinct phases. These three phases are designed to preserve fiscal integrity and engage all stakeholders in a fair, coherent and equitable process.

#### 1. Phase 1-Enrollment Projections:

- a. The first phase focuses on enrollment projections. There is time for school and district leaders to review and provide feedback.
- b. It also takes into account the students' academic needs based on a tentative master schedule for SY24-25

#### 2. Phase 2- Zero-Based Budgeting at Budget Collaborative Meetings:

- a. This phase involves allocating funds and ensuring required staff and non personnel requirements are met.
- b. It also takes into account the social emotional students' needs
- c. These allocations get locked before moving to the final phase.

#### 3. Phase 3- Budget Organization:

- a. The final phase is Budget Organization, where staffing decisions are made.
- b. A thorough review of staff is conducted to ensure compliance with the district's collective bargaining agreements and other requirements.

# FY25 Enrollment Data for Chap 70

Enrollment Data							
		Malden Public Schools	School Choice	Charter	Chap 74	Tuitioned agreement	
Oct 2021 Sims	FY23 Chap 70	6068	16	705	13	2	6804
Oct 2022 Sims	FY24 Chap 70	6251	25	651	11	2	6940
Oct 2023 Sims	FY25 Chap 70	6230	27	596	9	1	6863

# Chapter 70 Foundation Budget

Massachusetts Department of Elementary and Secondary Education Office of School Finance

#### FY25 Chapter 70 Foundation Budget

#### 165 Malden



base roundation components						incremental costs Above the base							
1	2	3	4	5	6	7	8	9	10	11	12	13	14
	Kinderg	garten		Junior/	High		Special Ed	Special Ed	<b>English learners</b>	<b>English learners</b>	<b>English learners</b>		
Pre-school	Half-Day	Full-Day	Elementary	Middle	School	Vocational	In-District	Tuitioned-Out	PK-5	6-8	High School/Voc	Low income	TOTAL
253	0	450	2,521	1,588	2,168	9	264	67	1,005	285	379	4,472	6,863
58.912	0	209.564	1.174.026	739.530	1.009.635	4.191	848.515	257.512	115.888	34.979	49.876	448.782	4,951,411
106,395	0	378,491	2,120,391	1,335,653	1,823,486	7,570	0	0	-	· ·	-	2,126,471	8,249,742
487,866	0	1,735,487	9,722,451	5,389,376	10,820,206	76,361	2,799,889	0	1,419,531	428,433	610,977	20,758,413	54,248,990
125,122	0	445,118	2,493,651	1,130,731	1,285,127	5,335	2,614,216	3,934	202,796	61,204	87,284	0	8,454,519
19,294	0	68,673	384,774	262,713	347,797	2,387	135,065	0	57,939	17,487	24,934	1,007,068	2,328,130
68,024	0	241,997	1,355,718	853,979	1,865,391	13,552	113,573	0	139,534	42,117	60,060	148,739	4,902,683
49,705	0	176,821	990,589	673,167	1,015,193	4,214	0	0	86,908	26,231	37,405	840,562	3,900,795
14,118	0	50,241	422,142	434,372	1,367,468	5,677	0	0	28,980	8,745	12,471	4,367,830	6,712,043
135,475	0	481,921	2,699,829	1,843,706	2,440,609	18,962	947,830	0	347,643	104,922	149,627	0	9,170,523
205,158	0	729,801	4,088,558	2,748,510	3,333,235	18,059	1,081,898	0	324,525	97,943	139,673	3,419,470	16,186,830
0	0	0	0	0	0	0	0	2,355,435	0	0	0	0	2,355,435
1,270,070	0	4,518,114	25,452,130	15,411,737	25,308,147	156,308	8,540,987	2,616,880	2,926,540	883,265	1,259,589	33,117,334	121,461,102
103.8%										Foundation Budget	t per Pupil		17,698
	253 58,912 106,395 487,866 125,122 19,294 68,024 49,705 14,118 135,475 205,158 0	Pre-school         Half-Day           253         0           58,912         0           106,395         0           487,866         0           125,122         0           19,294         0           68,024         0           49,705         0           14,118         0           135,475         0           205,158         0           0         0	1 2 3	1         2         3         4           Pre-school         Half-Day         Full-Day         Elementary           253         0         450         2,521           58,912         0         209,564         1,174,026           106,395         0         378,491         2,120,391           487,866         0         1,735,487         9,722,451           125,122         0         445,118         2,493,651           19,294         0         68,673         384,774           68,024         0         241,997         1,355,774           49,705         0         176,821         990,589           14,118         0         50,241         422,142           135,475         0         481,921         2,699,829           205,158         0         729,801         4,088,558           0         0         0         0           1,270,070         0         4,518,114         25,452,130	1 2 3 4 5 Junior/ Pre-school Half-Day Full-Day Elementary Middle  253 0 450 2,521 1,588  58,912 0 209,564 1,174,026 739,530 106,395 0 378,491 2,120,391 1,335,653 487,866 0 1,735,487 9,722,451 5,389,376 125,122 0 445,118 2,493,651 1,130,731 19,294 0 68,673 384,774 262,713 68,024 0 241,997 1,355,718 853,979 49,705 0 176,821 990,589 673,167 14,118 0 50,241 422,142 434,372 135,475 0 481,921 2,699,829 1,843,706 205,158 0 729,801 4,088,558 2,748,510 0 0 0 0 0 0 0  1,270,070 0 4,518,114 25,452,130 15,411,737	1         2         3         4         5         6         High School           Pre-school         Half-Day         Full-Day         Elementary         Junior/ Middle         High School           253         0         450         2,521         1,588         2,168           58,912         0         209,564         1,174,026         739,530         1,009,635           106,395         0         378,491         2,120,391         1,335,653         1,823,486           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206           125,122         0         445,118         2,493,651         1,130,731         1,285,127           19,294         0         68,673         384,774         262,713         347,797           68,024         0         241,997         1,355,718         853,979         1,865,391           49,705         0         176,821         990,589         673,167         1,015,193           14,118         0         50,241         422,142         434,372         1,367,468           135,475         0         481,921         2,699,829         1,843,706         2,440,609           205,158 <td< td=""><td>1         2         3         4         5         6         7           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational           253         0         450         2,521         1,588         2,168         9           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361           125,122         0         445,118         2,493,661         1,130,731         1,285,127         5,335           19,294         0         68,673         384,774         262,713         347,797         2,387           68,024         0         241,997         1,355,718         853,979         1,865,391         13,552           49,705         0         176,821         990,589         673,167         1,015,193         4,745           14,118         0         50,241         422,142         434,372         1,367,468         5,677      &lt;</td><td>1         2         3         4         5         6         7         8           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational           253         0         450         2,521         1,588         2,168         9         C64           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216           19,294         0         68,673         384,774         262,713         347,797         2,387         135,065           68,024         0         241,997         1,355,718         853,979         1,865,391         13,552         113,573           49,705         0         176,821         990,589         673,167         1,015,193         4,214</td><td>1         2         3         4         5         6         7         8         9           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Special Ed In-District         Tuitioned-Out           253         0         450         2,521         1,588         2,168         9         264         67           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         0           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         0           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934           19,294         0         68,673         384,774         262,713         347,797         2,387         135,065         0           68,024         0         241,997         1,355,718         853,979         1,865,391&lt;</td><td>1         2         3         4         5         6         7         8         9         10           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Full-District         Special Ed In-District         Special Ed In-District         Special Ed In-District         English learners PK-S           253         0         450         2,521         1,588         2,168         9         264         67         1,005           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512         115,888           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         0         202,796           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         1,419,531           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934         202,796           19,294         0         68,673         384,774         262,713</td><td>1         2         3         4         5         6         7         8         9         10         11           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Special Ed In-District         English learners English En</td><td>1         2         3         4         5         6         7         8         9         10         11         12           Pre-school         Half-Day         Full-Day         Elementary         Middle         Vocational         Preschool         Special Ed In-District         English learners PRV-5         English learners High School/Voc           253         0         450         2,521         1,588         2,168         9         264         67         1,005         285         379           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512         115,888         34,979         49,876           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         202,796         61,204         87,284           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         1,419,531         428,433         610,097         125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934         202,796         <td< td=""><td>1         2         3         4         5         6         7         8         9         10         11         12         13           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Full-District         Tuitioned-Out         English learners         English le</td></td<></td></td<>	1         2         3         4         5         6         7           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational           253         0         450         2,521         1,588         2,168         9           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361           125,122         0         445,118         2,493,661         1,130,731         1,285,127         5,335           19,294         0         68,673         384,774         262,713         347,797         2,387           68,024         0         241,997         1,355,718         853,979         1,865,391         13,552           49,705         0         176,821         990,589         673,167         1,015,193         4,745           14,118         0         50,241         422,142         434,372         1,367,468         5,677      <	1         2         3         4         5         6         7         8           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational           253         0         450         2,521         1,588         2,168         9         C64           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216           19,294         0         68,673         384,774         262,713         347,797         2,387         135,065           68,024         0         241,997         1,355,718         853,979         1,865,391         13,552         113,573           49,705         0         176,821         990,589         673,167         1,015,193         4,214	1         2         3         4         5         6         7         8         9           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Special Ed In-District         Tuitioned-Out           253         0         450         2,521         1,588         2,168         9         264         67           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         0           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         0           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934           19,294         0         68,673         384,774         262,713         347,797         2,387         135,065         0           68,024         0         241,997         1,355,718         853,979         1,865,391<	1         2         3         4         5         6         7         8         9         10           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Full-District         Special Ed In-District         Special Ed In-District         Special Ed In-District         English learners PK-S           253         0         450         2,521         1,588         2,168         9         264         67         1,005           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512         115,888           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         0         202,796           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         1,419,531           125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934         202,796           19,294         0         68,673         384,774         262,713	1         2         3         4         5         6         7         8         9         10         11           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Special Ed In-District         English learners English En	1         2         3         4         5         6         7         8         9         10         11         12           Pre-school         Half-Day         Full-Day         Elementary         Middle         Vocational         Preschool         Special Ed In-District         English learners PRV-5         English learners High School/Voc           253         0         450         2,521         1,588         2,168         9         264         67         1,005         285         379           58,912         0         209,564         1,174,026         739,530         1,009,635         4,191         848,515         257,512         115,888         34,979         49,876           106,395         0         378,491         2,120,391         1,335,653         1,823,486         7,570         0         0         202,796         61,204         87,284           487,866         0         1,735,487         9,722,451         5,389,376         10,820,206         76,361         2,799,889         0         1,419,531         428,433         610,097         125,122         0         445,118         2,493,651         1,130,731         1,285,127         5,335         2,614,216         3,934         202,796 <td< td=""><td>1         2         3         4         5         6         7         8         9         10         11         12         13           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Full-District         Tuitioned-Out         English learners         English le</td></td<>	1         2         3         4         5         6         7         8         9         10         11         12         13           Pre-school         Half-Day         Full-Day         Elementary         Middle         School         Vocational         Full-District         Tuitioned-Out         English learners         English le

\*The wage adjustment factor is applied to underlying rates in all functions except instructional equipment, benefits and special education tuition.

Base Foundation Components

14 Low-income percentage 15 Low-income group 66.23% 10 English learner foundation budget as % total foundation budget Low-income foundation budget as % total foundation budget

Incremental Costs Above the Base



4.2%

27.3%

# Chapter 70 summary

Cese MASSACHUSETTS
Department of Elementary
and Secondary Education

Pct Chg -1.11% 3.27% 5.93% 0.98% 3.27%

### Massachusetts Department of Elementary and Secondary Education FY25 Chapter 70 Summary

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#### Aid Calculation FY25

Prior Year Aid	
1 Chapter 70 FY24	63,196,977
Foundation Aid	
2 Foundation budget FY25	121,461,102
3 Required district contribution FY25	57,646,480
4 Foundation aid (2 -3)	63,814,622
5 Increase over FY24 (4 - 1)	617,645
Minimum Aid	
6 Minimum \$30 per pupil increase	205.890
7 Minimum aid amount	
(if line 6 - line 5 > 0, then line 6 - line 5, otherwise 0)	0
Subtotal	
8 Sum of 1,5,7	63,814,622
Minimum Aid Adjustment	
9 Minimum aid adjustment	63,402,867
10 Aid adjustment increment	
(if line 9 - line 8 > 0, then line 9 - line 8, otherwise 0)	0
Non-Operating District Reduction to Foundation	
11 Reduction to foundation	0
Hold Harmless Aid	
12 Hold harmless aid	0
FY25 Chapter 70 Aid	
13 Sum of 1,5,7,10, 12 minus 11	63,814,622

#### Note on Minimum Aid Adjustment on lines 9 and 10:

The minimum aid adjustment is the sum of (a) the greater of foundation aid or base aid determined based on the FY21 base and incremental rates, inflated to FY24, and (b) foundation enrollment multiplied by \$30. The aid adjustment increment (line 10) is the line 9 amount less the line 8 amount if the difference is positive. Otherwise, the increment is zero.

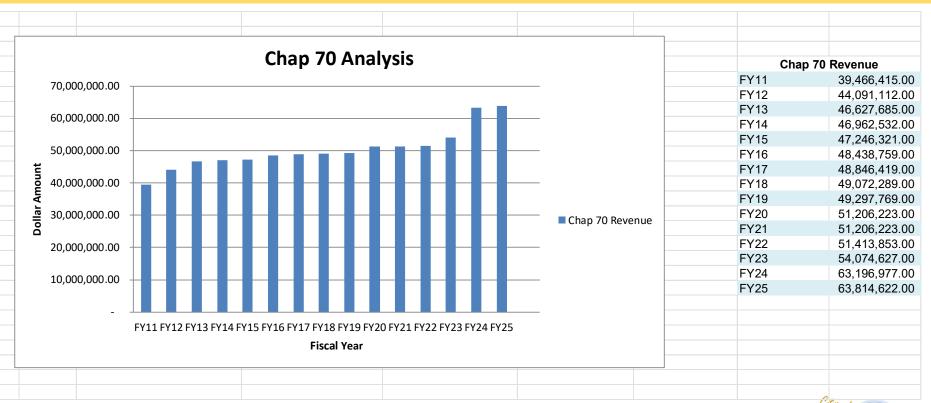
#### Comparison to FY24

	FY24	FY25	Change
Enrollment	6,940	6,863	-77
Foundation budget	117,616,659	121,461,102	3,844,443
Required district contribution	54,419,682	57,646,480	3,226,798
Chapter 70 aid	63,196,977	63,814,622	617,645
Required net school spending (NSS)	117,616,659	121,461,102	3,844,443
Target aid share	44.25%	43.76%	
C70 % of foundation	53.73%	52.54%	
Required NSS % of foundation	100.00%	100.00%	





# FY25 Chapter 70 historical data



# Chap 70 Comparison to other Communities

### **Massachusetts Department of Elementary and Secondary Education**

### FY25 Chapter 70 district summary

LEA District	Operating status*	Foundation enrollment	Foundation budget	Required contribution	Chapter 70 aid	net school spending
57 Chelsea	1	7,095	\$146,607,528	\$23,725,244	\$122,882,284	\$146,607,528
93 Everett	1	8,020	\$161,607,819	\$43,738,229	\$117,869,590	\$161,607,819
165 Malden	1	6,863	\$121,461,102	\$57,646,480	\$63,814,622	\$121,461,102
248 Revere	1	8,010	\$150,563,632	\$48,521,069	\$102,042,563	\$150,563,632
258 Salem	1	4,290	\$75,147,987	\$45,547,856	\$29,600,131	\$75,147,987

<sup>\*</sup> Operating status: Operating districts are coded as 1's and non-operating districts are coded as 0's. Non-operating districts do not operate their own schools and typically belong to regional academic and vocational districts.



# FY25 Projected School Increases

- Contractual Obligations
- Out of District Tuition
- Transportation Increases
- Special Education contracted services
- Short and Long Term substitutes
- Utilities increases
- Curriculum Increases
- Other Operation and Maintenance Increases

# FY25 Next Steps

- Continue to advocate for changes in the funding formula
- Define priorities and goals for the District with limited funding
- Control spending you can't spend what you don't have
- "Live within our means"

# FY 25 Budget Meeting

. Q & A