



*Fiscal Year
2018*

Malden Public Schools Operating Budget



***Proposed to the
Budget Subcommittee
May 15th, 2016***

*Malden Public Schools
Malden, MA 02148
maldenps.org*



Malden Public Schools

July 1, 2017 ~ June 30, 2018

Fiscal Year

2018

Operating Budget

School Committee Members

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Emmanuel Marsh, Ward 2

Lawrence Silverman, Ward 3

Leonard Iovino, Ward 4, Vice Chair

Tara M. Beardsley, Ward 5

Jerry Leone, Ward 6

Catherine Bordonaro, Ward 7

John Froio, Ward 8

Dr. Charles Grandson, Superintendent

Special thanks to:

Business Manager/ Finance Director
Toni Mertz

Superintendent's Budget Advisory Committee

Dr. Charles Grandson, Superintendent of Schools
Maura Johnson, Assistant Superintendent, Student Support Services
Carol Keenan, Assistant Superintendent, Curr., Instr., Assessment
Rebecca Gordon, Principal – Early Learning Center
Susan Vatalaro, Principal – Beebe School
Michael Ciampa, Principal – Ferryway ELT School
Donald Concannon, Principal – Forestdale School
Richard Bransfield, Principal – Linden STEAM Academy
Abdel Sepúlveda, Principal – Salemwood ELT School
Edward Lombardi, Principal – Malden High School
Charles Conefrey, Physical Education and Athletics Director
Abbey Dick, Humanities Director
Shereen Escovitz, STEM Director
Janice Raymond, Literacy and Title I Director
Paul Teixeira, English Language Learners and Title III Director
Michele Magner, Instructional Technology Manager
Karen Reynolds, Health and Nursing Manager

...and to the other administrators, staff, and colleagues for their collaboration and insight.



A Message from the Superintendent of Schools Dr. Charles Grandson

Malden Public Schools budget outlines our financial plan for the Fiscal Year 2018. As a foundation, the budget aims to be consistent with our mission, vision, and core values as a school district and greater community. This year, embracing and building on the great diversity of our student body, we adopted the mantra of providing “...a globally competitive educational opportunity for every child, every day, in every classroom.” This is rooted in the belief that all children can learn if provided a supportive and caring learning environment with high-quality instruction.

As our world becomes more globalized, it is important that we prepare students to compete academically and socially with their peers locally, state-wide, nationally, and globally. In this spirit, for the first time eighty Malden 15 year-olds participated in the Programme for International Student Assessment (PISA), an assessment taken by students in Hong Kong, Singapore, Switzerland, and the United Kingdom just to name a few. We know that our students can realize their full potential and reach new heights.

Consistent with last fiscal year, FY18 has presented us with fiscal challenges. From the beginning of our budget process, identifying priorities in December of 2016, we were on-track to implement a level-service budget. As we began contract negotiations for special education transportation, it became clear that, although our contract has been renewed, it has not increased to reflect the change in the cost of doing business. The cost of special education transportation increased drastically, approximately \$600,000 more than our anticipated increase. In order to achieve a balanced budget, our previously identified budget priorities and district enhancements will only be possible if additional funds become available throughout FY18, based on for example, unexpected retirements. While it may take us longer to reach some of our funding goals, we are thankful that we are not in the same predicament as FY17.

The enclosed budget is balanced and represents the team’s recommendations for 2017-2018 fiscal year resource allocation. This budget accomplishes the following:

- Protects the instructional core in each of our schools by not laying off any instructional staff
- Preserves the quality of service provided for mandatory special education transportation
- Assists in meeting needs for English Language Learning (ELL) students and families by providing expanded translation services per federal/state regulations
- Prepares our schools for long-term savings by transitioning additional schools to cleaning services delivered by an external vendor

I would like to thank our Assistant Superintendents, Principals, Directors, and most especially our Business Manager for all of their hard work in balancing the FY18 budget with minimal impact to Malden classrooms.

Sincerely,

Dr. Charles Grandson

Dr. Charles Grandson
Superintendent

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Overview

Malden Public Schools

Mission

The Malden Public Schools, in partnership with the Gateway Cities initiatives, prepares students to be independent and avid learners who will discover and develop their individual talents while striving for academic excellence. Malden Public School students will demonstrate personal and social responsibility, embrace diversity, and respect others. Malden Public Schools prepares students to be active and contributing members of our global society.

Vision

The Malden Public Schools is dedicated to working with the greater community to create an inclusive and welcoming PreK through post-secondary learning environment that strives to support, encourage, and facilitate the guiding principles of the Gateway Cities initiatives. We maintain the vision that all students will have access to high quality early education with individualized pathways to college and career. As a community of diverse learners from many social and cultural backgrounds, we support the social and emotional health and well-being of all students.

Core Values

We believe all children can meet challenging expectations through a partnership among home, school, and community.



MPS DISTRICT-WIDE GOALS

(created by the MPS Leadership Team, Aug. 2016)

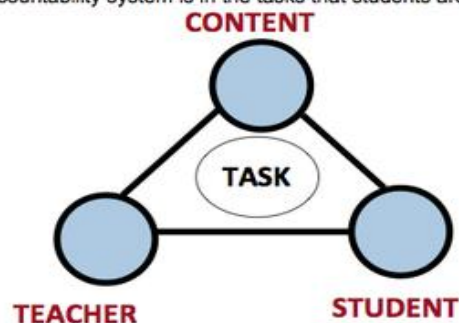
- Leaders will create the conditions to support/coach teachers in coaching students to reach academic and social/emotional goals, thereby creating communities of practice focused on academic achievement.
- Leaders will support students and teachers in communicating and collaborating using online digital tools to foster inquiry-based learning, reflective practices, active participation, and meaningful feedback.
- Leaders will provide the necessary support to empower teachers to provide feedback to students on their strengths and growth areas using a variety of methods to allow students to see growth in every subject.

MPS Common Teaching and Learning Best Practices

- Essential Question(s) posted and referenced throughout the unit
- Daily learning and language objectives posted and referenced throughout the lesson
- Daily agenda posted and reviewed throughout the lesson
- Do Now (5 min. max)
- Whole Group Instruction (with high-order thinking/ questioning and note taking/reflection = 1/3 of class time)
- Peer-to-Peer Interaction (with high-order task(s) = 1/3 of class time)
- Independent Work (differentiated for students = 1/3 of class time)
- Wrap-Up/Ticket To Leave (3 min. max)

Focus on the Instructional Core

The real accountability system is in the tasks that students are asked to do.



Fiscal Year 2018 Overview and Context

Over the course of the year, beginning with our School Committee Retreat, public Budget Forum, and many parent engagement meetings, the following budget priorities emerged:

- SPED Transportation Cost Increase
- SLIFE Program
- 3 Librarians (shared across K-8s)
- 3 Health teachers (for K-8s)
- Human Resources Director
- District-wide academic program development – Gifted & Talented/ Innovation
- PIC Language Support Staff
- Additional elementary support staff
- Security Personnel
- Safety & Security Coordinator

As mentioned in my opening message to this document, due to the drastic increase in special education transportation costs (expected increase \$250,000 / actual increase \$850,000), we are not in a position to fund any of the priorities identified above as originally anticipated. We are however proud that this budget accomplishes the following:

- No lay-offs for instructional staff
- Funding mandatory special education transportation
- Funding mandated English Language Learning (ELL) student translation services
- Long-term cost-savings in facilities and maintenance

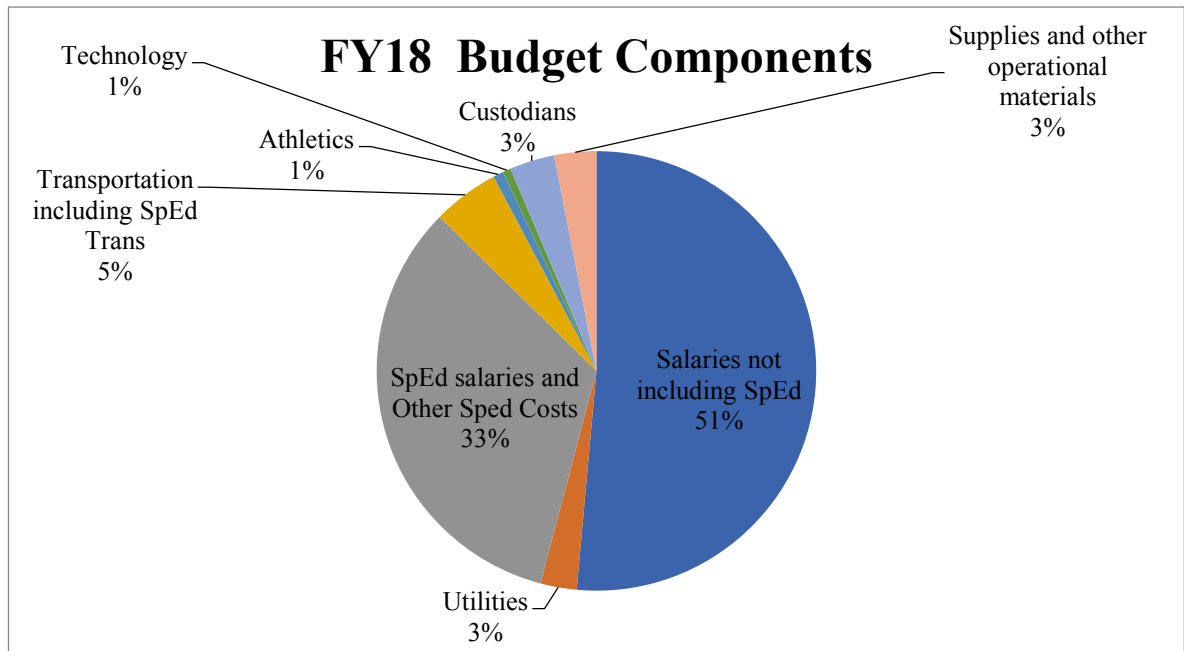
Consequently, the following cannot be accommodated in the FY18 budget:

- Student and Faculty Surveys (to be conducted by DESE).....\$14,000
- Salary Reassignment-After School Coordinator (Revolving).....\$81,000
- New Teacher Mentoring (alternative funding sources).....\$40,000
- ELL Corrective Action Consultant (1 year contract).....\$50,000
- MHS Security Guard.....\$20,000
- Salary Reassignment – Transition Counselor (ELC vacancy).....\$70,000
- District Enhancement Funds.....\$325,000

Total reductions to achieve balanced FY18 budget.....\$600,000

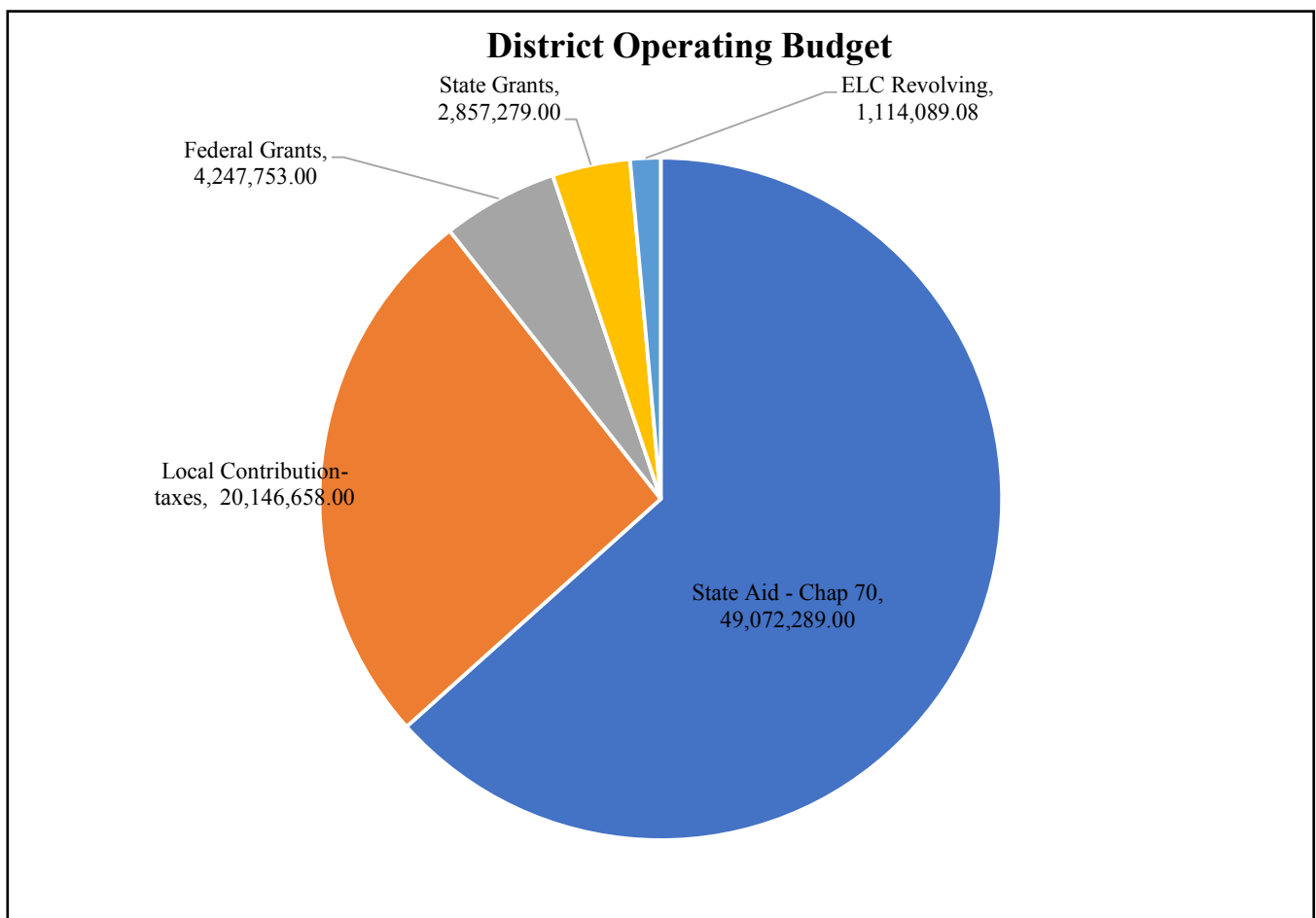
Major Components of FY18 Budget

| FY18 | | |
|---|----------------------|------------|
| | | |
| Salaries not including Special Education | 35,602,752.50 | 51% |
| Utilities | 1,845,000.00 | 3% |
| SpEd salaries and Other SpEd Costs | 23,015,648.13 | 33% |
| Transportation including SpEd Trans | 3,387,000.00 | 5% |
| Athletics | 528,210.00 | 1% |
| Technology | 410,014.63 | 1% |
| Custodians | 2,288,200.15 | 3% |
| Supplies and other operational materials | 2,142,121.60 | 3% |
| | | |
| Total Budget | 69,218,947.00 | |



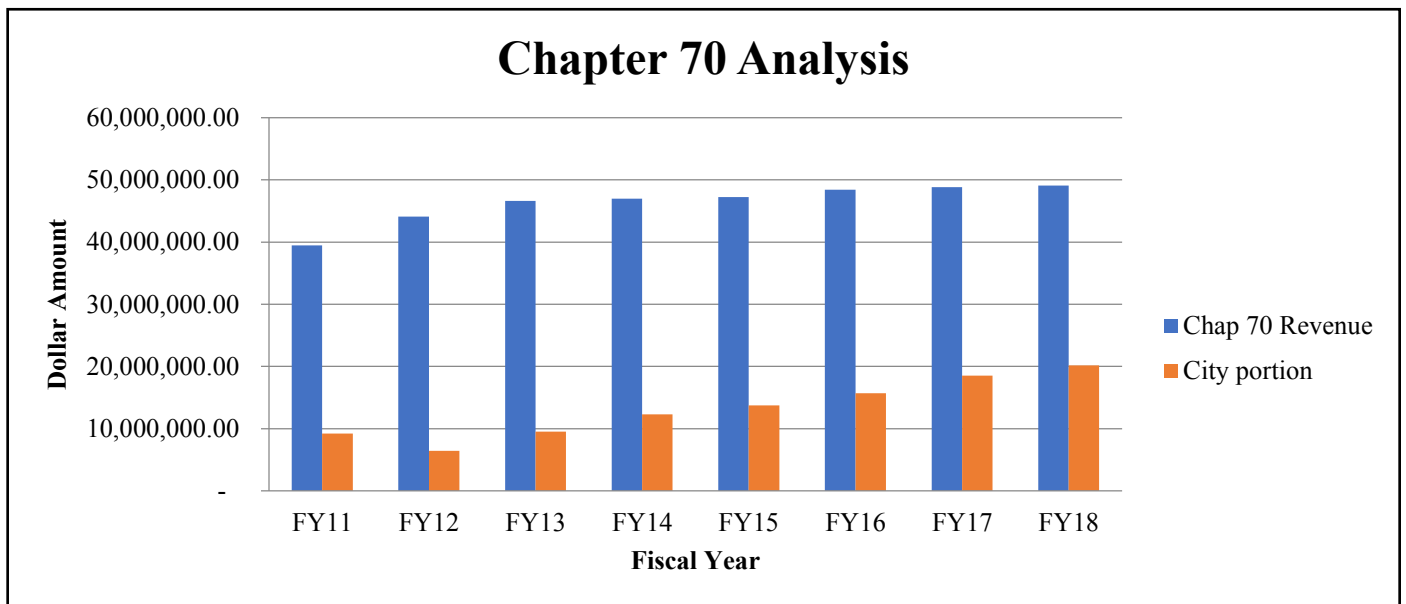
Total District Operating Budget Overview

| District Operating Budget | |
|---|----------------------|
| State Aid - Chapter 70 | 49,072,289.00 |
| Local Contribution- taxes | 20,146,658.00 |
| Federal Grants | 4,247,753.00 |
| State Grants | 2,857,279.00 |
| ELC Revolving | 1,114,089.08 |
| | |
| Total Malden Public Schools Budget | 77,438,068.08 |



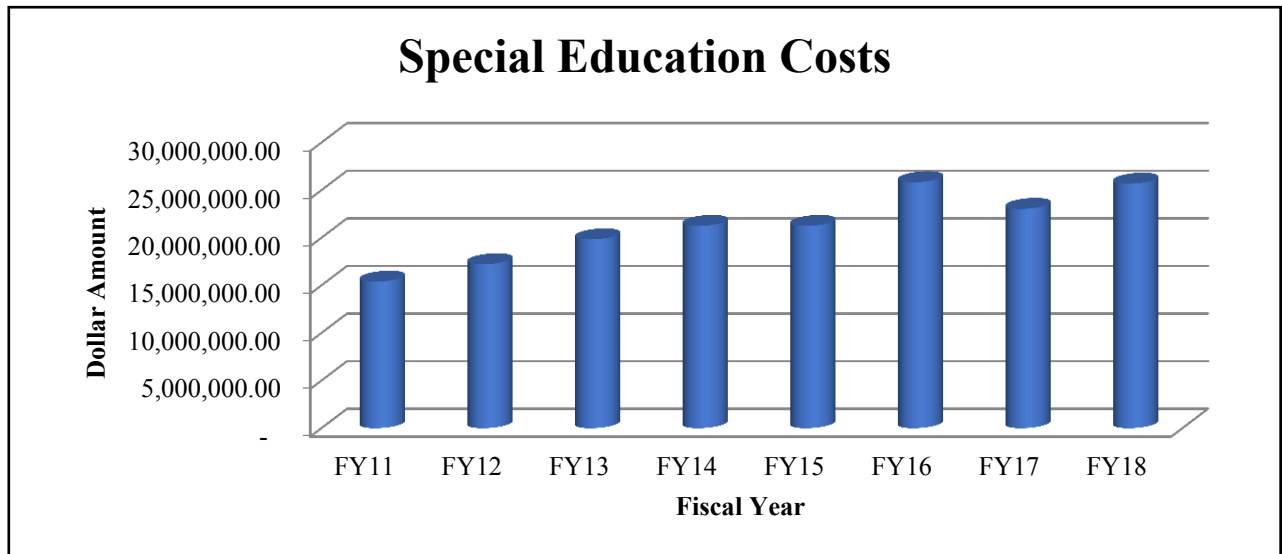
Chapter 70 Analysis

| | Chapter 70 Revenue | City Portion | Total | Percentage |
|------|--------------------|---------------|---------------|------------|
| FY11 | 39,466,415.00 | 9,226,877.00 | 48,693,292.00 | 81% |
| FY12 | 44,091,112.00 | 6,437,321.00 | 50,528,433.00 | 87% |
| FY13 | 46,627,685.00 | 9,536,860.97 | 56,164,545.97 | 83% |
| FY14 | 46,962,532.00 | 12,275,796.00 | 59,238,328.00 | 79% |
| FY15 | 47,246,321.00 | 13,719,330.90 | 60,965,651.90 | 77% |
| FY16 | 48,438,759.00 | 15,715,060.54 | 64,153,819.54 | 76% |
| FY17 | 48,846,419.00 | 18,541,774.00 | 67,388,193.00 | 72% |
| FY18 | 49,072,289.00 | 20,146,658.06 | 69,218,947.06 | 71% |



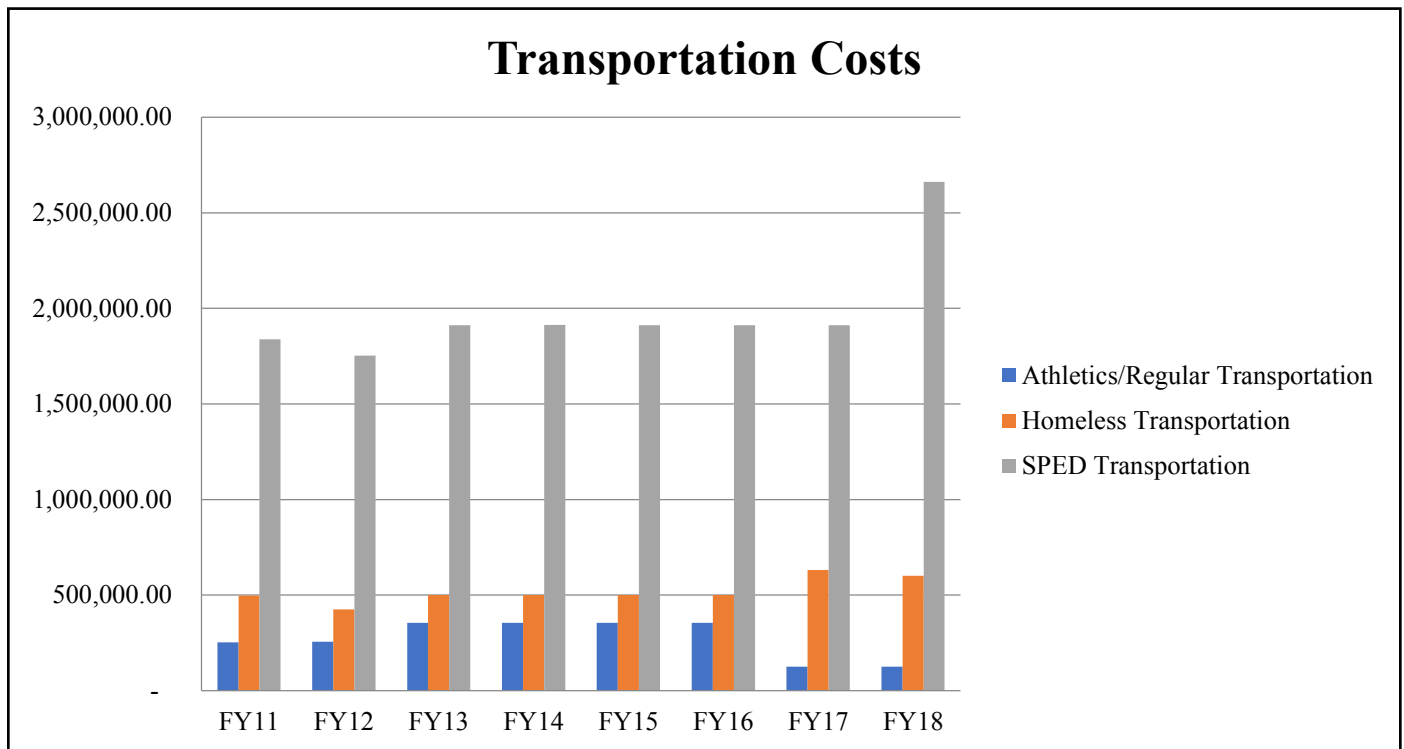
Special Education Costs

| Fiscal Year | Special Education Costs | Overall Budget | Percentage |
|-------------|-------------------------|----------------|------------|
| FY11 | 15,390,064.42 | 46,734,198.00 | 32.9% |
| FY12 | 17,219,207.19 | 50,528,433.00 | 34.0% |
| FY13 | 19,832,716.13 | 57,742,971.70 | 34.3% |
| FY14 | 21,245,863.04 | 59,238,328.00 | 35.8% |
| FY15 | 21,246,069.12 | 60,965,651.90 | 34.8% |
| FY16 | 25,827,064.48 | 64,153,819.54 | 40.2% |
| FY17 | 23,032,823.38 | 67,388,193.00 | 34.1% |
| FY18 | 25,677,648.13 | 69,218,947.00 | 37.0% |



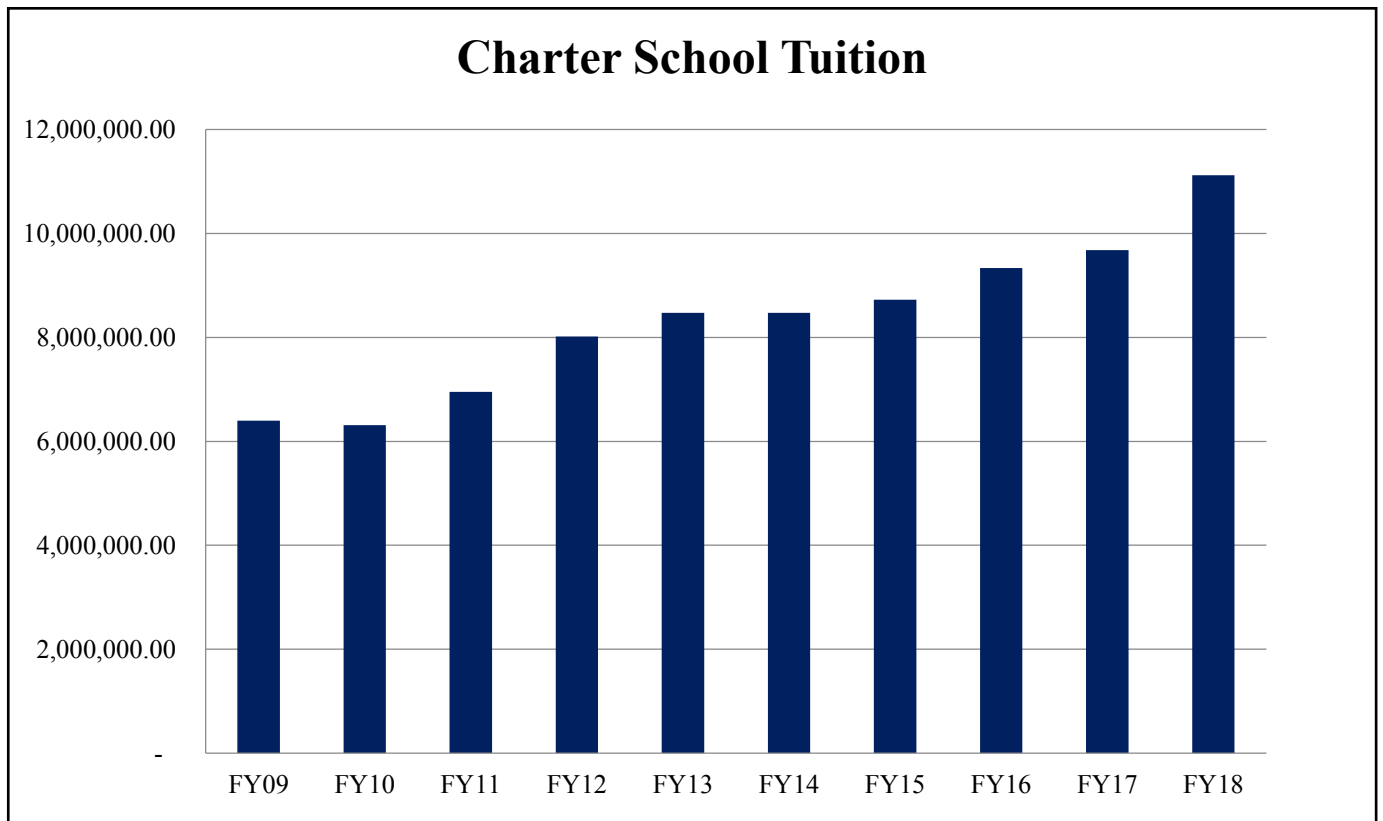
Transportation Costs

| | Athletics/Regular Transportation | Homeless Transportation | SpEd Transportation | Total Transportation Cost |
|-------------|----------------------------------|-------------------------|---------------------|---------------------------|
| FY11 | 252,280.00 | 496,880.96 | 1,837,957.00 | 2,587,117.96 |
| FY12 | 255,000.00 | 425,000.00 | 1,753,000.00 | 2,433,000.00 |
| FY13 | 355,000.00 | 500,000.00 | 1,912,000.00 | 2,767,000.00 |
| FY14 | 355,000.00 | 500,000.00 | 1,914,000.00 | 2,769,000.00 |
| FY15 | 355,000.00 | 500,000.00 | 1,912,000.00 | 2,767,000.00 |
| FY16 | 355,000.00 | 500,000.00 | 1,912,000.00 | 2,767,000.00 |
| FY17 | 125,000.00 | 630,000.00 | 1,912,000.00 | 2,667,000.00 |
| FY18 | 125,000.00 | 600,000.00 | 2,662,000.00 | 3,387,000.00 |



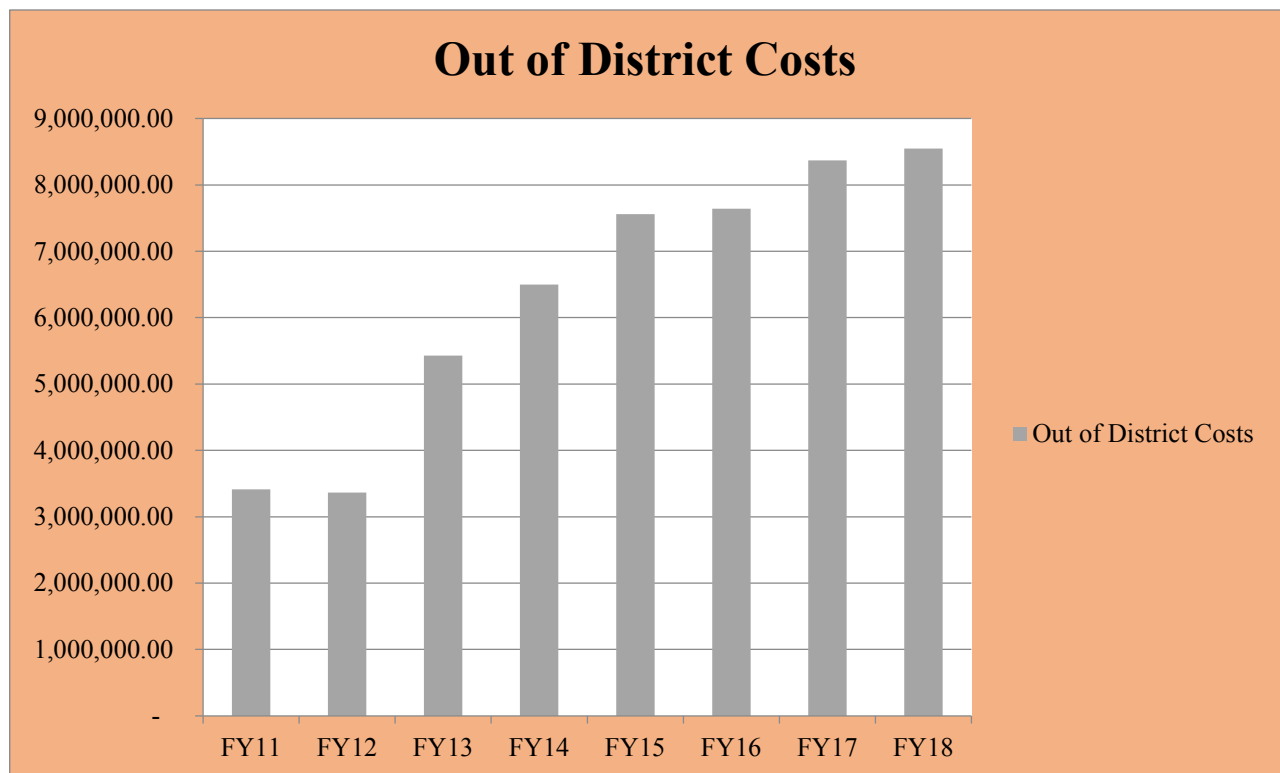
Charter School Tuition

| Fiscal Year | Charter Schools Tuition |
|-------------|-------------------------|
| FY09 | 6,395,580.00 |
| FY10 | 6,311,378.00 |
| FY11 | 6,952,853.00 |
| FY12 | 8,015,587.00 |
| FY13 | 8,471,696.00 |
| FY14 | 8,473,997.00 |
| FY15 | 8,726,538.00 |
| FY16 | 9,333,655.00 |
| FY17 | 9,679,799.00 |
| FY18 | 11,117,224.00 |



Out of District Costs

| Out of District Costs | | | |
|-----------------------|---------------|------------------|--------------|
| | Appropriation | Circuit Breakers | Total |
| FY11 | 2,883,211.47 | 529,431.99 | 3,412,643.46 |
| FY12 | 2,969,895.96 | 394,620.01 | 3,364,515.97 |
| FY13 | 4,724,576.72 | 702,336.27 | 5,426,912.99 |
| FY14 | 4,739,130.89 | 1,759,809.11 | 6,498,940.00 |
| FY15 | 5,245,248.52 | 2,314,627.69 | 7,559,876.21 |
| FY16 | 5,936,412.61 | 1,705,944.90 | 7,642,357.51 |
| FY17 | 6,235,000.00 | 2,135,084.56 | 8,370,084.56 |
| FY18 | 6,265,000.00 | 2,281,183.00 | 8,546,183.00 |



FY18 District-Wide Budget by Category

| FY18 District-Wide Budget by Category | | |
|--|----------------|----------------------|
| | # Staff | Amount |
| | | |
| School Committee | 10 | 70,000.00 |
| Superintendent | 1 | 180,000.00 |
| Assistant Superintendent | 2 | 295,443.79 |
| Business Manager | 1 | 137,500.00 |
| | | |
| Principal | 7 | 892,175.96 |
| Assistant Principal | 13 | 1,494,653.00 |
| Directors | 4 | 473,592.00 |
| Program Managers - SpEd | 5 | 588,509.90 |
| Instructional Technology | 1 | 105,750.00 |
| Nursing Supervisor | 1 | 117,099.00 |
| | | |
| Total Administration | 45 | 4,354,723.65 |
| | | |
| General Teachers | 313 | 23,843,199.15 |
| ELL Teachers | 35 | 2,538,996.90 |
| Nurse | 10 | 769,847.39 |
| Adjustment Counselors - SpEd | 18 | 1,477,410.24 |
| Team Chair – SpEd | 6.5 | 508,520.42 |
| SpEd Teachers | 102 | 7,238,584.10 |
| SpEd Therapist | 21 | 1,705,525.88 |
| Union President | 1 | 57,528.88 |
| Out of District Liaison | 1 | 88,325.34 |
| SpEd Psychologist | 6.25 | 502,619.98 |
| SpEd Summer School Teachers | - | 158,671.00 |
| Homeless/ Home School Liaison/ PIC | 1 | 65,160.14 |
| Column Adjustments | - | 195,951.26 |
| Contractual Stipends | - | 200,000.00 |
| | | |
| Total Teachers | 514.75 | 39,350,340.68 |
| | | |
| General Education Paras | 40 | 1,047,338.04 |
| SpEd Paras | 109 | 2,816,985.13 |
| Nursing CMA | 4 | 99,794.00 |
| Elementary Support (19 hr position) | 16 | 255,360.00 |
| Custodians | 24 | 1,321,059.68 |
| Clerical - School Secretary | 15 | 757,269.69 |
| DW - Clerical Support | 16.25 | 1,001,778.04 |

| | | |
|---|---------------|----------------------|
| Technology/Data Assistants | 5 | 367,343.61 |
| SpEd Summer School Paras | - | 130,000.00 |
| Bus Monitors | - | 25,000.00 |
| Attendance Supervisor | 1 | 80,782.00 |
| Facilities Manager | 1 | 70,000.00 |
| Projected Salary Increases | - | 1,063,710.47 |
| | | |
| Total Support | 231.25 | 9,036,421.01 |
| | | |
| | | |
| Total School Personnel Budget | 792.5 | 52,741,485.00 |
| | | |
| | | |
| Total Student Enrollment | 6682 | |
| | | |
| Operations and Maintenance | | 16,477,462.00 |
| | | |
| | | |
| Total FY18 Requested Budget General Fund | | 69,218,947.00 |
| | | |
| City's Proposed Appropriation – MPS | | 69,218,947.00 |

FY18 Revised Budget Development Calendar

- November- Budget Priorities established by School Committee
- January - Budget packets sent to all administrators
- January- Community Forum to discuss budget needs
- Late January - Revenue Estimates received by State (House)
- February - Budget Packets returned by Administrators
- February - Leadership and Budget Subcommittee discuss preliminary budget needs
- May - Budget Sub presents to full school committee a summary of budget needs
- June - Budget Overview – Superintendent presents to full School Committee
- June - Budget Adoption by School Committee
- June - Presentation to City Council



SCHOOL-BASED BUDGETS



The Early Learning Center

Principal: Rebecca Gordon

MESSAGE FROM THE PRINCIPAL

Nationally recognized by the National Association for the Education of Young Children (NAEYC), the Early Learning Center is dedicated to providing individualized opportunities for students to grow within all academic and social domains. By providing the foundational skills required for academic and social success, the Early Learning Center provides the ground work for future successes. Serving over 375 students from ages 3-5, we offer various programs to meet the needs of students and their families. We are staffed with a full-time nurse, school adjustment counselor, behavior support specialist, occupational, speech and physical therapists should your child require additional support. Our tuition is comparable to other child care centers in the area; and for the ease of our families, we offer an on-line payment system. Our school uses the Positive Behavioral Intervention and Supports (PBIS) model to support the students' social and emotional growth throughout our school community. Common assessments are administered three times per year so that teachers can make meaningful and intentionally learning opportunities for students. Parents are informed of their child's progress through biannual report cards as well as parent-teacher conferences and meetings. Through the Coordinated Families and Community Engagement (CFCE) grant, we offer playgroups and parent workshops to the entire Malden Community. With a strong PTO and School Council, there are several opportunities to get involved in the school community. Since we have rolling admission, as soon as your child turns 3 years old, he/she is welcome to start school!

| ELC Staffing Summary | FY17 | | FY18 | |
|-------------------------------------|-----------|---------------------|-----------|---------------------|
| | # staff | Amount | # staff | Amount |
| Principal/Administrators | 2 | 227,750.37 | 2 | 244,645.00 |
| General Teachers | 2 | 179,650.68 | 2 | 179,650.68 |
| Nurse | 1 | 89,499.34 | 1 | 89,499.34 |
| Adjustment Counselors – SpEd | 2 | 158,879.74 | 2 | 163,417.93 |
| SpEd Teachers | 10 | 772,156.69 | 10 | 715,877.87 |
| SpEd Therapist | 3 | 264,480.68 | 3 | 256,487.87 |
| General Education Paras | 5 | 132,397.34 | 6 | 156,204.56 |
| SpEd Paras | 22 | 568,960.04 | 24 | 622,134.75 |
| Custodians | 2 | 108,042.00 | 2 | 111,009.87 |
| Clerical - School Secretary | 2 | 98,508.43 | 2 | 100,908.87 |
| | | | | |
| Total Personnel Services | 51 | 2,600,325.32 | 54 | 2,639,836.74 |



The Beebe School

Principal: Susan Vatalaro

Assistant Principals:

Kate Greco

Kevin Kilbride

MESSAGE FROM THE PRINCIPAL

The Beebe School is dedicated to the belief that all students are entitled to a high quality public education consisting of a rigorous curriculum with high standards and high expectations for all students. The Beebe School staff strives to instruct students to be independent thinkers and enthusiastic learners. Students are encouraged to think deeply and critically about important ideas and problems across all content areas, be able to effectively communicate their thoughts orally and in writing, as well as develop an interest and a deep understanding in mathematics, science, technology and the arts. Each year, each grade level develops a health and environmental theme project-based unit that links all academic and exploratory subjects and real-life experiences. At the end of the school year, the Beebe School presents its Annual Showcase where teachers and students proudly exhibit their projects and invite families and community members. In addition, the Beebe School has a strong commitment to the Malden community. Students and staff participate in the annual Holiday Parade of Traditions, the Malden Public Library Trivia Night, food drives, and an Earth Day celebration where teachers and students help clean up area parks and playgrounds. At the Beebe School, we take a student-centered approach to prepare students to be well adjusted, academically sound, and socially responsible productive members of our community.

Grades: K-8

FY18 Estimated Enrollment: 865

DESE School Classification: Level 2

| Beebe Staffing Summary | FY17 | | FY18 | |
|--|-------------|---------------------|-------------|---------------------|
| | # staff | Amount | # staff | Amount |
| Principals/Administrators | 3 | 368,854.61 | 3 | 372,795.17 |
| General Teachers | 46 | 3,511,810.07 | 45 | 3,496,936.33 |
| ELL Teachers | 5 | 408,399.97 | 5 | 411,327.44 |
| Nurse | 1 | 91,325.34 | 1 | 91,325.34 |
| Adjustment Counselors - SpEd | 2 | 151,148.55 | 2 | 153,652.50 |
| Team Chair – SpEd | 1 | 91,151.34 | 1 | 88,325.34 |
| SpEd Teachers | 10 | 857,531.70 | 9 | 677,855.63 |
| SpEd Therapist | 2.5 | 165,710.64 | 1.5 | 111,325.34 |
| General Education Paras | 6 | 157,689.08 | 6 | 157,190.79 |
| SpEd Paras | 1 | 27,632.33 | 3 | 73,270.45 |
| Nursing CMA | 1 | 21,621.07 | 2 | 45,881.59 |
| Elementary Support (19 hr position) | 3 | 47,880.00 | 3 | 47,880.00 |
| Custodians | 7 | 369,541.20 | 7 | 385,734.98 |
| Clerical - School Secretary | 2 | 101,476.77 | 2 | 105,174.19 |
| | | | | |
| Total Personnel Services | 90.5 | 6,371,772.67 | 90.5 | 6,218,675.10 |



The Ferryway School

Principal: Michael Ciampa

Assistant Principals:

Earl Fitzpatrick

Erin Francescone

MESSAGE FROM THE PRINCIPAL

The Ferryway School is an Extended Learning Time School (ELT) dedicated to providing a safe and secure learning environment where students are able to work towards reaching their maximum potential. Staff members strive to create an educational community which both nurtures and challenges all students. Our school regularly conducts coordinated data reviews to improve instruction, enhance student learning, and provide targeted student interventions for Mathematics and English Language Arts designed to increase student skills. Through the ELT Grant students receive an additional 300 hours of school that provides for additional time on learning, interventions, and enrichment opportunities including Drama, Calligraphy, Cooking, Topology, Jewelry Making, Dancing, and much more. Student academic success is celebrated through Student of the Week and public displays of achievement for individuals and whole groups. Students who exhibit the Ferryway Core Values of Responsibility, Respect, Motivation, Empathy, and Perseverance are publicly acknowledged for their commitment to citizenship and community contributing to developing the whole student.

Grades: K-8

FY18 Estimated Enrollment: 880

DESE School Classification: Level 2

| Ferryway Staffing Summary | FY17 | | FY18 | |
|-------------------------------------|-------------|---------------------|-----------|---------------------|
| | # staff | Amount | # staff | Amount |
| Principal/Administrators | 3 | 340,383.37 | 3 | 348,942.00 |
| General Teachers | 47 | 3,624,328.19 | 47 | 3,551,121.57 |
| ELL Teachers | 3 | 200,669.99 | 3 | 193,025.07 |
| Nurse | 1 | 71,293.43 | 1 | 71,293.43 |
| Adjustment Counselors – SpEd | 2 | 189,135.22 | 2 | 172,503.34 |
| Team Chair – SpEd | 1 | 81,185.20 | 1 | 81,185.20 |
| SpEd Teachers | 9 | 683,329.92 | 11 | 830,648.28 |
| SpEd Therapist | 1.5 | 119,025.34 | 1 | 88,325.34 |
| General Education Paras | 6 | 162,842.33 | 6 | 157,656.51 |
| SpEd Paras | 3 | 81,121.17 | 8 | 193,334.17 |
| Nursing CMA | 1 | 27,072.38 | 1 | 27,072.38 |
| Elementary Support (19 hr position) | 3 | 47,880.00 | 3 | 47,880.00 |
| Custodians | 2 | 105,650.00 | 2 | 108,867.87 |
| Clerical - School Secretary | 2 | 99,964.47 | 2 | 100,886.07 |
| | | | | |
| Total Personnel Services | 84.5 | 5,833,881.01 | 91 | 5,972,741.24 |



The Forestdale School

Principal: Donald Concannon

Assistant Principal:

Karie Carpenito

MESSAGE FROM THE PRINCIPAL

The Forestdale School is committed to providing “Excellence in Education” for all students. The school designs programs, lessons, and learning experiences that promote academic achievement, as well as personal and social growth of every student. The lessons are based on Massachusetts State Standards to help promote success on mandated standardized testing. As a richly diverse community of learners that values all its members, the Forestdale School assumes a central role in the community by linking parents, local agencies, and businesses to the school.

The Forestdale School provides a safe, nurturing and productive learning environment in which students can communicate effectively, think critically, solve problems and are technologically literate through a variety of curricular and extra-curricular activities. Through a challenging course of study with high standards, students will become responsible learners who can work collaboratively, and be accountable for their own academic and developmental progress. We have several partners that help us attain these goals. We have become a model school for the Bay State Reading Institute. This partnership focuses on improving the day to day instruction of teachers. We also are assisted by Title I funding to support students in math and literacy.

Here at the Forestdale School we value the whole child, we look to nurture success socially, emotionally, and academically through our partnership with families. The foundation of a successful school is the cooperation between the students, staff, families, and community. Our goal is to instill Forestdale PRIDE in our students: Positivity, Respect, Independence, Determination and Excellence. “Learning is the best of all wealth. It is easy to carry. Thieves cannot steal it.” (Robert Maynard Hutchins)

Grades: K-8

FY18 Estimated Enrollment: 575

DESE School Classification: Level 2

| Forestdale Staffing Summary | | FY17 | | FY18 | |
|-------------------------------------|-----------|---------------------|--|-----------|---------------------|
| | # staff | Amount | | # staff | Amount |
| Principal/Administrators | 2 | 231,825.79 | | 2 | 234,120.33 |
| General Teachers | 31 | 2,455,207.69 | | 30.5 | 2,279,215.59 |
| ELL Teachers | 1 | 84,178.00 | | 1.5 | 112,241.84 |
| Nurse | 1 | 50,000.00 | | 1 | 69,467.43 |
| Adjustment Counselors - SpEd | | | | 1 | 61,649.21 |
| Team Chair - SpEd | 1 | 81,185.20 | | 1 | 81,185.20 |
| SpEd Teachers | 13 | 901,390.36 | | 13 | 899,999.25 |
| SpEd Therapist | 2 | 154,469.26 | | 3 | 227,650.38 |
| General Education Paras | 3 | 80,005.64 | | 4 | 105,377.46 |
| SpEd Paras | 28 | 717,483.67 | | 24 | 631,936.26 |
| Elementary Support (19 hr position) | 2 | 31,920.00 | | 3 | 47,880.00 |
| Custodians | 4 | 215,634.00 | | 4 | 221,569.74 |
| Clerical - School Secretary | 1 | 35,049.46 | | 1 | 42,547.20 |
| | | | | | |
| Total Personnel Services | 89 | 5,038,349.07 | | 89 | 5,014,839.89 |



The Linden S.T.E.A.M Academy

Principal: Richard Bransfield

Assistant Principals:

Peter Dolan

Dave Hochheiser

MESSAGE FROM THE PRINCIPAL

The Linden S.T.E.A.M Academy is a K-8 Innovation School within the Malden Public School District that creates a personalized learning experience using small group, differentiated instruction, and project-based learning to inspire all students towards becoming college and career ready. Our students experience engineering classes through Project Lead the Way Launch Program (K-2) and PLTW Engineering (3-8) as well as Novel Engineering and STOMP through a partnership with Tufts University.

We partner with various organizations and universities in the Boston area in order to bring a rich and diverse set of offerings in the arts and sciences. All of our students participate in a yearly Exhibition Night, where their work is on display for the Malden and Linden communities, as students conduct Presentations of Learning to demonstrate their understanding and growth.

Grades: K-8

FY18 Estimated Enrollment: 890

DESE School Classification: Level 2

| Linden Staffing Summary | FY17 | | FY18 | |
|-------------------------------------|--------------|---------------------|--------------|---------------------|
| | # staff | Amount | # staff | Amount |
| Principal/Administrators | 3 | 363,441.46 | 3 | 365,881.46 |
| General Teachers | 45 | 3,473,924.74 | 43.5 | 3,363,516.90 |
| ELL Teachers | 3 | 231,457.42 | 2.5 | 205,888.52 |
| Nurse | 1 | 90,151.34 | 1 | 91,325.34 |
| Adjustment Counselors - SpEd | 3 | 264,976.03 | 3 | 233,280.73 |
| Team Chair - SpEd | 1.5 | 116,325.34 | 1.5 | 116,325.34 |
| SpEd Teachers | 23 | 1,630,325.74 | 23 | 1,669,713.73 |
| SpEd Therapist | 4 | 302,502.77 | 3 | 259,009.88 |
| General Education Paras | 5 | 127,470.73 | 4 | 101,756.42 |
| SpEd Paras | 20 | 542,350.76 | 22 | 588,536.54 |
| Nursing CMA | 1 | 25,579.67 | 1 | 26,840.39 |
| Elementary Support (19 hr position) | 1 | 15,960.00 | 3 | 47,880.00 |
| Custodians | 6 | 320,266.80 | 2 | 108,417.87 |
| Clerical - School Secretary | 2 | 97,270.01 | 2 | 99,185.41 |
| | | | | |
| Total Personnel Services | 118.5 | 7,602,002.81 | 114.5 | 7,277,558.54 |



The Salemwood School

Principal: Abdel Sepúlveda

Assistant Principal:

Van Huynh

Michelle Massa

MESSAGE FROM THE PRINCIPAL

The Salemwood School is an extended learning time school that currently services over 1200 students. It is the largest and most diverse K-8 school in the city of Malden and adds an additional 300 school hours of instruction to our students. The Salemwood offers a 21st century technology access to education in the form of Chromebooks for all 7th and 8th grade students and laptop carts for all other grades. It is a full educational experience with curriculum designed specifically for each grade level. The Salemwood is the home the SEI/ELL and newcomers programs thus supplying the large diverse environment that makes our setting unique. Each classroom has a fully certified and highly qualified teacher and some have a classroom paraprofessional. The Salemwood School has a mixed ethnic population with approximately 60+ languages spoken. The Salemwood School provides a stimulating, integrated educational environment for the intellectual, cultural, social, and physical growth of all children through programs like Bay State Reading Initiative, the Model UN, Generation Citizen, and our Middle School Band; all the while fostering the necessary concepts, attitudes, and skills for future growth. This environment encourages each student to develop the needed skills and sensitivity for living effectively and responsibly. We have strong academic intervention programs that provide the platforms for the academic success of all students. In cooperation with the community, the school offers opportunities for decision- making, self-actualization, and continual personal development while helping students and staff realize that there are diverse capabilities in every human being.

Grades: K-8

FY18 Estimated Enrollment: 1240

DESE School Classification: Level 2

| Salemwood Staffing Summary | FY17 | | FY18 | |
|-------------------------------------|------------|---------------------|------------|---------------------|
| | # staff | Amount | # staff | Amount |
| Principal/Administrators | 3 | 363,302.46 | 3 | 345,034.00 |
| General Teachers | 57 | 4,347,387.01 | 55 | 4,003,746.21 |
| ELL Teachers | 14 | 930,647.41 | 15 | 1,009,882.81 |
| Nurse | 2 | 133,976.66 | 3 | 177,285.81 |
| Adjustment Counselors - SpEd | 2 | 189,135.22 | 2 | 196,141.75 |
| Team Chair – SpEd | 1 | 89,499.34 | 1 | 89,499.34 |
| SpEd Teachers | 15 | 1,054,522.01 | 15 | 909,444.43 |
| SpEd Therapist | | | 1 | 69,669.06 |
| General Education Paras | 11 | 289,373.98 | 11 | 285,597.74 |
| SpEd Paras | 9 | 236,103.52 | 12 | 309,433.78 |
| Nursing CMA | 2 | 63,909.30 | | |
| Elementary Support (19 hr position) | 1 | 15,960.00 | 4 | 63,840.00 |
| Custodians | 3 | 155,224.40 | 3 | 162,723.24 |
| Clerical - School Secretary | 2 | 76,697.94 | 2 | 94,491.78 |
| | | | | |
| Total Personnel Services | 122 | 7,945,739.26 | 127 | 7,716,789.96 |



Malden High School

Principal: Edward Lombardi

House Principals:

Marilyn Slattery
Chris Mastrangelo
William Shevory
Nate Lamar

MESSAGE FROM THE PRINCIPAL

Malden High is committed to providing students with a diverse, student-centered, and rigorous curriculum that is adaptable enough to reach all learning styles and needs. We do this through offering a wide variety of academic and enrichment opportunities. As an urban school, it is our great pride that we have the fourth most students in Advanced Placement courses in the Commonwealth of Massachusetts. This year, we have worked to implement the Writing With Colors a cloze reading and writing program with our 9th and 10th graders and will continue to do so moving forward with a focus on increasing our Student Growth Percentile (SGP) in ELA and Math MCAS.

We offer a wide variety of enrichment opportunities for students, including division 1 varsity, junior varsity, and freshman level athletics, robust theater, choral, and band programs, and over 70 clubs and organizations. We recognize a need to serve the many new English Language Learners in our population and are examining a variety of programs and methods to better serve them to insure academic success. Finally, we are taking steps to address building safety and plan to allocate larger portions of our budget to address those needs to create the safest learning environment possible for our students and staff.

Grades: 9-12

FY18 Estimated Enrollment: 1870

DESE School Classification: Level 3

| MHS Staffing Summary | FY17 | | FY18 | |
|---------------------------------|------------|----------------------|------------|----------------------|
| | # staff | Amount | # staff | Amount |
| Principal/Administrators | 5 | 590,556.00 | 5 | 590,556.00 |
| General Teachers | 92 | 7,179,063.09 | 90 | 6,969,011.86 |
| ELL Teachers | 7 | 538,607.62 | 7 | 517,131.87 |
| Nurse | 2 | 179,650.68 | 2 | 179,650.68 |
| Adjustment Counselors - SpEd | 6 | 471,276.41 | 6 | 496,764.77 |
| Team Chair - SpEd | 1 | 52,000.00 | 1 | 52,000.00 |
| SpEd Teachers | 20 | 1,543,303.85 | 21 | 1,535,044.91 |
| SpEd Therapist | 1 | 84,178.00 | 1 | 84,178.00 |
| General Education Paras | 2 | 60,000.00 | 3 | 83,554.57 |
| SpEd Paras | 14 | 379,889.46 | 13 | 314,054.72 |
| Custodians | 3 | 170,400.92 | 3 | 171,022.74 |
| Clerical - School Secretary | 4 | 204,164.05 | 4 | 214,076.17 |
| DW Clerical | | | 1 | 34,310.62 |
| Total Personnel Services | 157 | 11,453,090.09 | 157 | 11,241,356.92 |

District-wide Staffing Summary

| Districtwide Staffing Summary | FY17 | | FY18 | |
|--------------------------------------|----------------|---------------------|----------------|---------------------|
| | # staff | Amount | # staff | Amount |
| | | | | |
| School Committee | 10 | 70,000.00 | 10 | 70,000.00 |
| Superintendent | 1 | 187,492.00 | 1 | 180,000.00 |
| Assistant Superintendent | 2 | 299,732.00 | 2 | 295,443.79 |
| Business Manager | 1 | 120,000.00 | 1 | 137,500.00 |
| Directors | 3 | 355,508.00 | 4 | 473,592.00 |
| Program Managers - SpEd | 4 | 472,666.90 | 4 | 473,364.90 |
| Instructional Technology | 1 | 121,628.00 | 1 | 105,750.00 |
| Nursing Supervisor | 1 | 117,099.00 | 1 | 117,099.00 |
| ELL Coach | 1 | 89,499.34 | 1 | 89,499.34 |
| SpEd Therapist | 8.5 | 659,253.06 | 7.5 | 608,880.01 |
| Union President | 1 | 91,977.34 | 1 | 57,528.88 |
| Out of District Liaison | 1 | 85,723.40 | 1 | 88,325.34 |
| SpEd Psychologist | 7.25 | 540,964.16 | 6.25 | 502,619.98 |
| SpEd Summer School Teachers | | 175,000.00 | | 158,671.00 |
| Homeless/Home School/PIC | | | 1 | 65,160.14 |
| Column Adjustments | | 166,793.03 | | 195,951.26 |
| Contractual Stipends | | 250,000.00 | | 200,000.00 |
| SpEd Paras | 3 | 92,651.17 | 3 | 84,284.46 |
| Custodians | 1 | 50,274.40 | 1 | 51,713.37 |
| DW - Clerical Support | 17 | 1,040,447.87 | 15.5 | 967,467.42 |
| Technology/Data Assistants | 5 | 344,591.61 | 5 | 367,343.61 |
| SpEd Summer School Paras | | 150,000.00 | | 130,000.00 |
| Bus Monitors | | 25,000.00 | | 25,000.00 |
| Attendance Supervisor | 1 | 80,782.00 | 1 | 80,782.00 |
| Afterschool Coordinator | 1 | 80,000.00 | | - |
| Facilities Manager | | | 1 | 70,000.00 |
| Mentoring Coordinator | | 40,000.00 | | |
| Projected Salary Increases | | | | 1,063,710.47 |
| | | | | |
| Total Personnel Services | 70.25 | 5,707,083.28 | 69.75 | 6,659,686.97 |

Operations & Maintenance Budget

| | FY17 Budget | FY18 projected Budget |
|-------------------------------------|--------------|-----------------------|
| Admin Technical Tuition High School | 120,000.00 | 120,000.00 |
| Admin PD – All | 111,900.00 | 111,900.00 |
| Admin Contractual Services | 360,000.00 | 325,722.38 |
| Admin Retirement All SYSWD | 50,000.00 | 50,000.00 |
| Admin Sick Bank SYSWD | 30,000.00 | 30,000.00 |
| Admin Dues School Committee | 9,000.00 | 9,000.00 |
| Admin Insurance Bonding SYSWD | 300.00 | 300.00 |
| Admin Motor Vehicle Repair | 2,000.00 | 2,000.00 |
| Admin Printing SYSWD | 25,000.00 | 25,000.00 |
| Admin Advertising SYSWD | 5,000.00 | 5,000.00 |
| Admin Postal Machine Lease | 10,000.00 | 10,000.00 |
| Admin Conference In State | 3,000.00 | 3,000.00 |
| Admin Dues | 35,000.00 | 50,000.00 |
| Admin Legal Fees SYSWD | 75,000.00 | 75,000.00 |
| Admin Negotiator Fees SYSWD | 5,000.00 | 5,000.00 |
| Admin Piano Tuning & Repair SYSWD | 5,000.00 | 5,000.00 |
| Admin Postage SYSWD | 20,000.00 | 20,000.00 |
| Admin Physician SYSWD | 35,000.00 | 35,000.00 |
| Admin Fuel Oil Heating SYSWD | 45,000.00 | 45,000.00 |
| Admin Gas Heat SYSWD | 500,000.00 | 500,000.00 |
| Admin Electricity SYSWD | 1,300,000.00 | 1,300,000.00 |
| Admin Telephone | 1,200.00 | 1,200.00 |
| Admin Equipment Maintenance | 500.00 | 500.00 |
| Admin General Supplies SYSWD | 3,000.00 | 3,000.00 |
| Admin Tutors Non-SpEd SYSWD | 30,000.00 | 30,000.00 |
| Admin Copier Contracts & Copies | 117,000.00 | 150,000.00 |
| Admin Service & Repair SYSWD | 13,376.22 | 13,376.22 |
| Admin Copier & Supplies | 37,000.00 | 37,000.00 |
| Admin Math Textbooks | 45,645.00 | 45,645.00 |
| Admin Math Software Renewals | 2,750.00 | 2,750.00 |
| Admin Math Supplies | 4,500.00 | 4,500.00 |
| Admin ELA Supplies | 2,500.00 | 2,500.00 |
| Admin ELA Textbooks | 3,000.00 | 3,000.00 |
| Admin ELA Curriculum 6-8 | 750.00 | 750.00 |

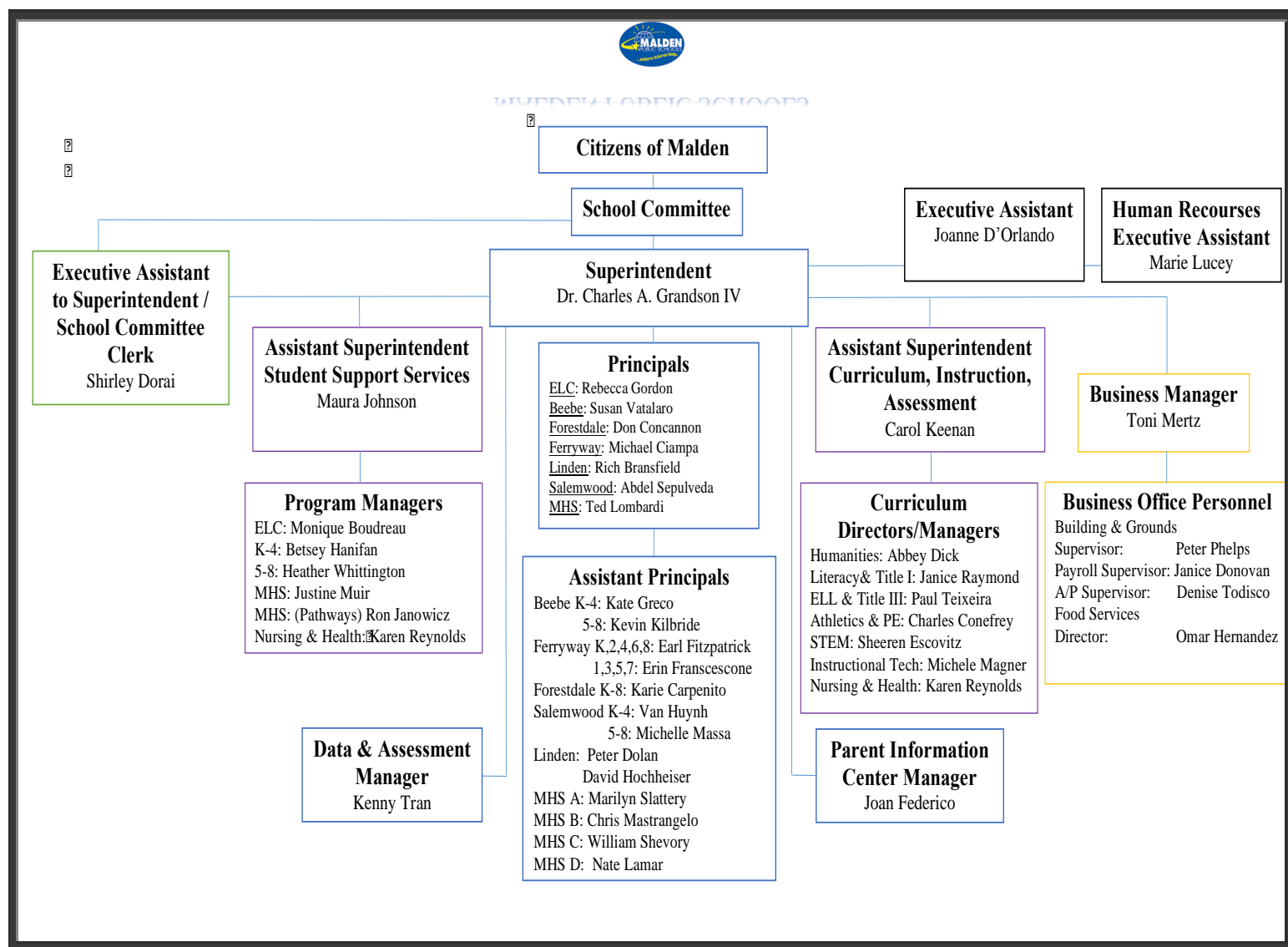
| | | |
|--|------------|------------|
| Admin ELA Curriculum HS | 3,750.00 | 3,750.00 |
| Admin Social Studies New Textbooks HS | 4,232.00 | 4,232.00 |
| Admin Social Studies General | 4,600.00 | 4,600.00 |
| Admin Social Studies New Textbooks Middle/Elementary | 29,151.00 | 29,151.00 |
| Admin Science New Textbooks | 21,500.00 | 21,500.00 |
| Admin Science Supplies | 7,000.00 | 7,000.00 |
| Admin Science General/Other | 5,000.00 | 5,000.00 |
| Admin Foreign Language | 4,700.00 | 4,700.00 |
| Admin Transportation General Day SYSWD | 50,000.00 | 50,000.00 |
| Admin Transportation Homeless | 630,000.00 | 600,000.00 |
| Admin Transportation Athletics/Fieldtrips | 55,000.00 | 75,000.00 |
| Admin Sub Long-Term | 250,000.00 | 250,000.00 |
| Admin Sub Short-Term | 200,000.00 | 200,000.00 |
| Admin Sub Nursing SYSTWD | 15,000.00 | 15,000.00 |
| Transfer to ELC | 210,000.00 | - |
| Athletics Coaches SYSWD | 239,411.00 | 239,411.00 |
| Athletics Insurance Students | 6,900.00 | 6,900.00 |
| Athletics Football Recond- Equip- | 22,000.00 | 22,000.00 |
| Athletics Officials & Ancillary | 50,000.00 | 50,000.00 |
| Athletics Hospital Sports Aid Contract | 23,000.00 | 23,000.00 |
| Athletics Rental & User Fees | 3,000.00 | 3,000.00 |
| Athletics Medical Supplies | 2,300.00 | 2,300.00 |
| Athletics Baseball | 1,000.00 | 1,000.00 |
| Athletics Basketball Female | 750.00 | 750.00 |
| Athletics Basketball Male | 750.00 | 750.00 |
| Athletics Cheerleading | 363.00 | 363.00 |
| Athletics Field Hockey | 1,000.00 | 1,000.00 |
| Athletics Football Supplies | 5,000.00 | 5,000.00 |
| Athletics Golf | 1,000.00 | 1,000.00 |
| Athletics Gymnastic | 800.00 | 800.00 |
| Athletics Hockey | 20,000.00 | 20,000.00 |
| Athletics Lacrosse | 2,000.00 | 2,000.00 |
| Athletics Soccer Female | 500.00 | 500.00 |
| Athletics Softball | 1,000.00 | 1,000.00 |
| Athletics Swimming | 1,380.00 | 1,380.00 |
| Athletics Tennis Female | 500.00 | 500.00 |
| Athletics Tennis Male | 500.00 | 500.00 |
| Athletics Track Cross-Country Male | 200.00 | 200.00 |
| Athletics Track In Door Female | 500.00 | 500.00 |

| | | |
|---|------------|------------|
| Athletics Track Outdoor Female | 500.00 | 500.00 |
| Athletics Uniforms | 9,620.00 | 9,620.00 |
| Athletics Volleyball | 500.00 | 500.00 |
| Athletics Wrestling | 1,000.00 | 1,000.00 |
| Athletics Dues & Fees/MIAA | 14,652.00 | 14,652.00 |
| Beebe Texts General | 5,000.00 | 5,000.00 |
| Beebe Ed Supplies | 13,000.00 | 13,000.00 |
| ELL Ed Supplies | 1,200.00 | 1,200.00 |
| ELL Testing Materials | 21,700.00 | 21,700.00 |
| ELL Texts | 19,000.00 | 19,000.00 |
| ELL Contractor Service | 52,310.00 | 2,310.00 |
| Translation ELL | 3,000.00 | 80,000.00 |
| Ferryway Texts General | 21,100.00 | 21,100.00 |
| Ferryway Ed Supplies General | 21,100.00 | 21,100.00 |
| Forestdale Texts General | 5,000.00 | 5,000.00 |
| Forestdale Ed Supplies General | 10,000.00 | 10,000.00 |
| High School General Supplies Public Relations | 9,700.00 | 9,700.00 |
| High School Dues & Services | 3,735.00 | 3,735.00 |
| High School Graduation All Expenses | 14,000.00 | 14,000.00 |
| High School Supplies Art | 18,000.00 | 18,000.00 |
| High School Film Making | 1,500.00 | 1,500.00 |
| Ed Supplies Automotive HS | 1,300.00 | 1,300.00 |
| High School Ed Supplies Music | 20,000.00 | 20,000.00 |
| High School Marching Band Instructions | 10,500.00 | 10,500.00 |
| High School Ed Supplies Guidance | 5,000.00 | 60,000.00 |
| High School Newspaper Blue & Gold | 3,500.00 | 3,500.00 |
| High School Drama/Choral Arts (Play Production) | 3,900.00 | 3,900.00 |
| Linden Text General | 5,000.00 | 5,000.00 |
| Linden Supplies General | 22,000.00 | 22,000.00 |
| Nursing Equip SYSWD | 2,800.00 | 2,800.00 |
| Nursing Insurance Liability | 700.00 | 700.00 |
| Nursing Medical Supplies | 10,000.00 | 10,000.00 |
| PIC Assessment Materials | 8,000.00 | 8,000.00 |
| Salemwood Texts General | 5,000.00 | 5,000.00 |
| Salemwood Ed Supplies | 22,000.00 | 22,000.00 |
| SpEd Contractor Services | 766,059.30 | 766,059.30 |
| SpEd Translators | 85,000.00 | 85,000.00 |
| SpEd Collaborative Fees | 12,000.00 | 12,000.00 |
| SpEd Medical & Ancillary | 150,000.00 | 150,000.00 |

| | | |
|--|---------------|---------------|
| SpEd Ed Supplies | 5,000.00 | 5,000.00 |
| SpEd Tuition Within State | 200,000.00 | 255,000.00 |
| SpEd Tuition Private | 4,065,000.00 | 4,635,000.00 |
| SpEd Tuition Collaborative | 2,000,000.00 | 1,375,000.00 |
| SpEd Transportation In City | 900,000.00 | 1,350,000.00 |
| SpEd Transportation Out Of City | 1,000,000.00 | 1,300,000.00 |
| SpEd Transportation Parent /Employee | 12,000.00 | 12,000.00 |
| SpEd Tutors SYSWD | 8,000.00 | 8,000.00 |
| Admin Sub SpEd A SYSWD | 25,000.00 | 25,000.00 |
| TECH Audio Visual | 10,000.00 | 10,000.00 |
| TECH Equip Audio Visual | 71,072.00 | 71,072.00 |
| TECH Ed Supplies | 50,000.00 | 50,000.00 |
| TECH Internet Access SYSWD | 150,542.63 | 150,542.63 |
| TECH Network SYSWD | 107,400.00 | 107,400.00 |
| TECH Computer Software SYSWD | 21,000.00 | 21,000.00 |
| Facilities Custodian – Overtime | 80,000.00 | 131,214.00 |
| Facilities Custodian – Clothing | 12,600.00 | 12,600.00 |
| Facilities Custodian - Maint. Supplies | 623,326.47 | 823,326.47 |
| | | |
| TOTAL OPERATIONS AND MAINTENANCE | 15,600,525.62 | 16,477,462.00 |



ORGANIZATION AND SCHOOL CALENDARS



Malden Public Schools 2017-2018 School Calendar

| AUGUST 2017 | | | | |
|-------------|-----|----|----|---|
| (2 Days) | | | | |
| M | T | W | T | F |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| 28* | 29* | 30 | 31 | |

8/28* First Day for Teachers
8/29* Prof Dev All Grades
8/30* First Day of School All Grds

| SEPTEMBER 2017 | | | | |
|----------------|----|----|----|----|
| (19 Days) | | | | |
| M | T | W | T | F |
| | | | | X |
| X | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | 21 | 22 |
| 25 | 26 | 27 | 28 | 29 |

9/1 No School
9/4 Labor Day

| OCTOBER 2017 | | | | |
|--------------|----|----|----|----|
| (21 Days) | | | | |
| M | T | W | T | F |
| 2 | 3 | 4 | 5 | 6 |
| X | 10 | 11 | 12 | 13 |
| 16 | 17 | 18 | 19 | 20 |
| 23 | 24 | 25 | 26 | 27 |
| 30 | 31 | | | |

10/4 Early Dismissal PreK-8
10/9 Columbus Day
10/16 Late Entry Day MHS

| NOVEMBER 2017 | | | | |
|---------------|----|----|----|----|
| (18 Days) | | | | |
| M | T | W | T | F |
| | | 1 | 2 | 3 |
| 6 | 7* | 8 | 9 | X |
| 13 | 14 | 15 | 16 | 17 |
| 20 | 21 | 22 | X | X |
| 27 | 28 | 29 | 30 | |

11/6 Late Day Entry MHS
11/7* Prof Dev Day-All Grds
11/10 Veterans Day
11/22 11:00 Dismissal
11/23-24 Thanksgiving

| DECEMBER 2017 | | | | |
|---------------|----|----|----|----|
| (16 Days) | | | | |
| M | T | W | T | F |
| | | | | 1 |
| 4 | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | 21 | 22 |
| X | X | X | X | X |

12/4 Late Entry MHS
12/22 11:00 Dismissal
12/25-1/1 Winter Vacation

| JANUARY 2018 | | | | |
|--------------|----|----|----|----|
| (21 Days) | | | | |
| M | T | W | T | F |
| X | 2 | 3 | 4 | 5 |
| 8 | 9 | 10 | 11 | 12 |
| X | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 |
| 29 | 30 | 31 | | |

1/2 School Resumes
1/3 Early Dismissal PreK-8
1/8 Late Entry MHS
1/15 Martin Luther King Day

| FEBRUARY 2018 | | | | |
|---------------|----|----|----|-----|
| (14 Days) | | | | |
| M | T | W | T | F |
| | | | 1 | 2 |
| 5 | 6 | 7 | 8 | 9 |
| 12 | 13 | 14 | 15 | 16* |
| X | X | X | X | X |
| 26 | 27 | 28 | | |

2/5 Late Entry MHS
2/16* Prof Dev Day-All Grds
2/19-23 February Vacation

| MARCH 2018 | | | | |
|------------|----|----|----|----|
| (22 Days) | | | | |
| M | T | W | T | F |
| | | | 1 | 2 |
| 5 | 6 | 7 | 8 | 9 |
| 12 | 13 | 14 | 15 | 16 |
| 19 | 20 | 21 | 22 | 23 |
| 26 | 27 | 28 | 29 | 30 |

3/5 Late Entry MHS
3/7 Early Dismissal PreK-8
3/30 11:00 Dismissal

| APRIL 2018 | | | | |
|------------|----|----|----|----|
| (16 Days) | | | | |
| M | T | W | T | F |
| 2 | 3 | 4 | 5 | 6 |
| 9 | 10 | 11 | 12 | 13 |
| X | X | X | X | X |
| 23 | 24 | 25 | 26 | 27 |
| 30 | | | | |

4/2 Late Entry MHS
4/4 Early Dismissal PreK-8
4/16-20 Spring Vacation

| MAY 2018 | | | | |
|-----------|----|----|----|----|
| (22 Days) | | | | |
| M | T | W | T | F |
| | 1 | 2 | 3 | 4 |
| 7 | 8 | 9 | 10 | 11 |
| 14 | 15 | 16 | 17 | 18 |
| 21 | 22 | 23 | 24 | 25 |
| X | 29 | 30 | 31 | |

5/2 Early Dismissal PreK-8
5/7 Late Entry MHS
5/28 Memorial Day

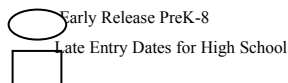
| JUNE 2018 | | | | |
|-----------|----|----|----|----|
| (9 Days) | | | | |
| M | T | W | T | F |
| | | | | 1 |
| 4 | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | | |
| | | | | |

6/13 Last day of school w/o snow days - 11:00 Dismissal
6/20 Last day of school w/five snow days - 11:00 Dismissal

First Day for Teachers – Monday, August 28, 2017

No Tests or Projects Due on
September 21-22, 2017 – Rosh Hashanah
March 30, 2018 – Good Friday

Please note that five (5) additional days are built into the calendar in case of inclement weather



Linden STEAM Academy

2017-2018 SCHOOL CALENDAR

| AUGUST 2017 | | | | |
|--------------------|----|-----|-----|---|
| (3 Days) | | | | |
| M | T | W | T | F |
| | | | | |
| | | | | |
| | | | | |
| | | 23* | 24* | X |
| 28* | 29 | 30 | 31 | |

8/23* Prof Development Day
 8/24* Prof Development Day
 8/25 No School
 8/28* All Staff Report to School
 8/29 First Day of School All Grds

| SEPTEMBER 2017 | | | | |
|-----------------------|----|----|----|----|
| (19 Days) | | | | |
| M | T | W | T | F |
| | | | | X |
| X | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | 21 | 22 |
| 25 | 26 | 27 | 28 | 29 |

9/1 No School
 9/4 Labor Day

| OCTOBER 2017 | | | | |
|---------------------|----|----|----|----|
| (21 Days) | | | | |
| M | T | W | T | F |
| 2 | 3 | 4 | 5 | 6 |
| X | 10 | 11 | 12 | 13 |
| 16 | 17 | 18 | 19 | 20 |
| 23 | 24 | 25 | 26 | 27 |
| 30 | 31 | | | |

10/4 Early Dismissal
 10/9 Columbus Day

| NOVEMBER 2017 | | | | |
|----------------------|----|----|----|----|
| (18 Days) | | | | |
| M | T | W | T | F |
| | | 1 | 2 | 3 |
| 6 | 7* | 8 | 9 | X |
| 13 | 14 | 15 | 16 | 17 |
| 20 | 21 | 22 | X | X |
| 27 | 28 | 29 | 30 | |

11/7* Prof Development Day
 11/10 Veterans Day
 11/22 11:00 Dismissal
 11/23-24 Thanksgiving

| DECEMBER 2018 | | | | |
|----------------------|----|----|----|----|
| (16 Days) | | | | |
| M | T | W | T | F |
| | | | | 1 |
| 4 | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | 19 | 20 | 21 | 22 |
| X | X | X | X | X |

12/22 11:00 Dismissal
 12/25-1/1 Winter Vacation

| JANUARY 2018 | | | | |
|---------------------|----|----|----|----|
| (21 Days) | | | | |
| M | T | W | T | F |
| X | 2 | 3 | 4 | 5 |
| 8 | 9 | 10 | 11 | 12 |
| X | 16 | 17 | 18 | 19 |
| 22 | 23 | 24 | 25 | 26 |
| 29 | 30 | 31 | | |

1/2 School Resumes
 1/3 Early Dismissal
 1/15 Martin Luther King Day

| FEBRUARY 2018 | | | | |
|----------------------|----|----|----|----|
| (15 Days) | | | | |
| M | T | W | T | F |
| | | | 1 | 2 |
| 5 | 6 | 7 | 8 | 9 |
| 12 | 13 | 14 | 15 | 16 |
| X | X | X | X | X |
| 26 | 27 | 28 | | |

2/19-23 February Vacation

| MARCH 2018 | | | | |
|-------------------|----|----|----|----|
| (22 Days) | | | | |
| M | T | W | T | F |
| | | | 1 | 2 |
| 5 | 6 | 7 | 8 | 9 |
| 12 | 13 | 14 | 15 | 16 |
| 19 | 20 | 21 | 22 | 23 |
| 26 | 27 | 28 | 29 | 30 |

3/7 Early Dismissal
 3/30 11:00 Dismissal

| APRIL 2018 | | | | |
|-------------------|----|----|----|----|
| (16 Days) | | | | |
| M | T | W | T | F |
| 2 | 3 | 4 | 5 | 6 |
| 9 | 10 | 11 | 12 | 13 |
| X | X | X | X | X |
| 23 | 24 | 25 | 26 | 27 |
| 30 | | | | |

4/4 Early Dismissal
 4/16-20 Spring Vacation

| MAY 2018 | | | | |
|-----------------|----|----|----|----|
| (22 Days) | | | | |
| M | T | W | T | F |
| | 1 | 2 | 3 | 4 |
| 7 | 8 | 9 | 10 | 11 |
| 14 | 15 | 16 | 17 | 18 |
| 21 | 22 | 23 | 24 | 25 |
| X | 29 | 30 | 31 | |

5/2 Early Dismissal
 5/28 Memorial Day


| JUNE 2018 | | | | |
|------------------|----|----|----|----|
| (7 Days) | | | | |
| M | T | W | T | F |
| | | | | 1 |
| 4 | 5 | 6 | 7 | 8 |
| 11 | 12 | 13 | 14 | 15 |
| 18 | | | | |
| | | | | |

6/11 Last day of school w/o snow days -11:00 Dismissal
 6/18 Last day of school w/five snow days -11:00 Dismissal

First Day for Teachers – Wednesday, August 23, 2017

No Tests or Projects Due on
 Sept 21-22, 2017 – Rosh Hashanah
 February 16, 2018 – Chinese New Year
 March 30, 2018 – Good Friday

Please note that five (5) additional days are built into the calendar in case of inclement weather

 Early Release PreK-8